THE RANDWICK **CITY PLAN**

rich history, bright future

The Randwick City Plan

RANDWICK CITY COUNCIL

a sense of community

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Message from the Mayor

I am proud to present *The Randwick City Plan*, our vision for Randwick City over the next 20 years.

Our City has a rich history and vibrant community, which the *City Plan* supports and builds upon to ensure a bright future.

I thank our community for their involvement and valuable input in the extensive community consultation process and preparation of this Plan. Working together, we will achieve our shared vision for the future of our City and continue moving from strength to strength.

Ted Seng
MAYOR OF RANDWICK

Foreword from the General Manager

The Randwick City Plan provides a forward-thinking and practical approach for our City's future. It is based on Council's vision of building 'a sense of community' and outlines how Council will work with our community to ensure a bright future - for our City, our people, our economy and our environment.

Through the community focussed process behind its creation, this innovative Plan reflects our community's needs and aspirations. It means Randwick City now has a clear vision for how we will evolve over the next 20 years. I thank Randwick City residents for your contribution.

Ray Brownlee
GENERAL MANAGER

Randwick City Council's

vision is to build 'a sense of community'. We are achieving this through our mission statement of 'working together to enhance our environment, celebrate our heritage and to value and serve our diverse community'.

Our vision and mission statement

Randwick City has a diverse community made up of many nationalities and a significant Aboriginal population. We have outstanding natural features with a spectacular coastline, and we are one of the oldest local government areas in Australia. We have a 'rich history' which has formed who we are, and by establishing a vision for the future and working together, we will create a 'bright future'.

Randwick City Council's vision is to build 'a sense of community'. We are achieving this through our mission statement of 'working together to enhance our environment, celebrate our heritage and to value and serve our diverse community'.

Our vision and mission are integral to the Randwick City Plan, alongside a spirit of a 'rich history, bright future'.

Outcomes

To realise Council's vision, we have developed the following outcomes that Council, in partnership with the community, will achieve for our City by 2025:

Leadership in sustainability

A 'Sustainable City' is one that meets the needs of the present, without compromising the ability of future generations to meet their own environmental, economic and social needs.

Through our leadership, we will demonstrate 'best practice' and work with our community to be a more sustainable City.

A vibrant and diverse community

Our community will be proud to be part of our City and celebrate its range of cultures and people

An informed and engaged community

Our community will be participating in shaping our City

Excellence in urban design and development

Our places and spaces will be inviting, safe, sustainable and contribute to our City's liveability

Excellence in recreation and lifestyle opportunities

We will have world class town centres, parks, beaches and recreational facilities

A liveable City

We will proactively plan and manage change for the benefit of our community

Heritage that is protected and celebrated

Our natural, Aboriginal, built and cultural heritage will be recognised and conserved

A strong local economy

Our town centres, businesses, industries and institutions will foster innovation and will be thriving, vibrant and attractive places to work, shop and interact

Integrated and accessible transport

A range of transport choices will enable effective movement: to, from and around our City

A healthy environment

Our natural environment will be protected, enhanced and promoted for future generations

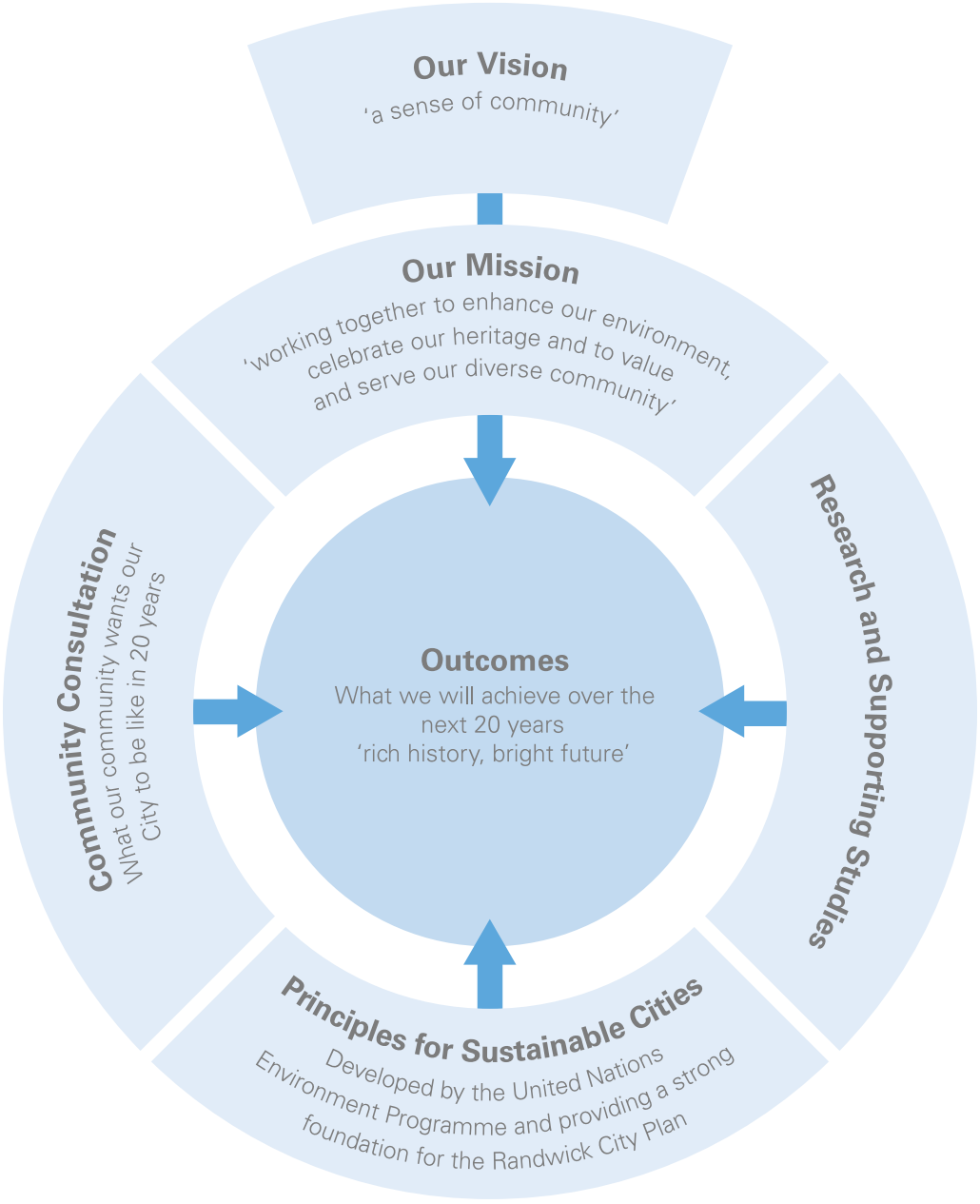
Effective partnerships with key organisations and our community is a focus through all of the outcomes.

What is *The Randwick City Plan*?

The Randwick City Plan is our 20 year plan, in which we establish clear directions to shape our City's future. *The Randwick City* Plan reflects our community's aspirations and needs. The success of *The Randwick City Plan* relies on a strong working partnership with our community.

Shaping *The Randwick City Plan*

The Randwick City Plan has been formed from a number of influencing elements. See below.



UNEP principles

To develop our outcomes, we referred to the Principles for Sustainable Cities devised as part of the United Nations Environment Programme (UNEP). The aim of the 'UNEP' principles is to create 'an environmentally healthy, vibrant and sustainable city where people respect one another and nature, to the benefit of all'. These principles provide a sound way forward both globally and in the Australian context.

The 'UNEP' principles are as follows.

- Provide a long term vision based on sustainability, inter generational, social, economic and political equity and their individuality;
- Achieve long term economic and social security;
- Recognise the intrinsic value of biodiversity and natural ecosystems, and protect and restore them;
- Enable communities to minimise their ecological footprint;
- Build on characteristics of ecosystems in development and nurturing of healthy and sustainable cities;
- Recognise and build on the distinctive characteristics of cities, including the human and cultural values, history and natural systems;
- Empower people and foster participation;
- Expand and enable cooperative networks to work towards a common, sustainable future;
- Promote sustainable production and consumption, through appropriate use of environmentally sound technologies and effective demand management; and
- Enable continual improvement, based on accountability, transparency and good government.

Community consultation and research

We undertook extensive consultation with representatives of our diverse community and associated stakeholders. These representatives have an interest in Randwick City's future and helped to define our City's future needs and aspirations.

A number of supporting studies were undertaken to inform *The Randwick City Plan* including:

- A *Heritage Study*,
- A *Community Facilities Study*,
- A Randwick *Transport Study*,
- *State of the Environment Reports*
- A *Demographic Profile*
- *City Plan Fact Sheets*
- Several town centre studies

During the consultation and supporting studies, we identified key issues and defined directions as detailed in our five themes.

The Randwick City Plan themes and outcomes

The Randwick City Plan is based on five broad interrelated themes:

OUTCOMES

The outcomes relate to a particular theme.

OVERARCHING

- Leadership in sustainability

A SENSE OF COMMUNITY

- A vibrant and diverse community
- An informed and engaged community

PLACES FOR PEOPLE

- Excellence in urban design and development
- Excellence in recreation and lifestyle opportunities
- A liveable City
- Heritage that is protected and celebrated

A PROSPERING CITY

- A strong local economy

MOVING AROUND

- Integrated and accessible transport

LOOKING AFTER OUR ENVIRONMENT

- A healthy environment

Establishing effective partnerships with key organisations is a focus of all of the outcomes.

Three internal outcomes have been incorporated into Council's Management Plan. These internal outcomes relate to the effective functioning of Council and its ability to carry out the City Plan's commitments.

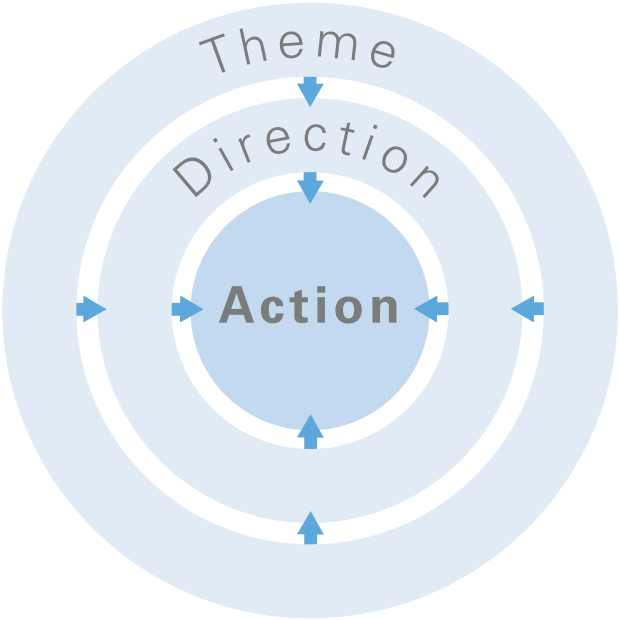
The internal outcomes are:

INTERNAL OUTCOMES

- Excellence in people management
- Excellence in information and knowledge management
- Excellence in customer service

In addition, 'Leadership in sustainability' has an internal focus in Council's Management Plan

Under each of these themes and outcomes we have established directions and actions for addressing the issues and managing change across our City. All of the actions will be commenced early within the plan's timeframe however due to the varying nature of these key actions the completion times will differ.



Background papers

A background paper has been prepared for each of the five themes. Each paper includes:

- Key national and international trends that might influence our City
- A summary of our community's demographic characteristics and what they are likely to mean for Randwick City over the next 20 years
- A summary of Council's and the State Government's key responsibilities and requirements
- The key outcomes that we will work to achieve over the next 20 years
- A summary of the major issues related to a theme, including the issues our City's residents and stakeholders identified during consultations conducted in 2000 to 2005
- A series of directions in which we outline Council's approach to planning our City's future

How will *The Randwick City Plan* work?

The working of the *City Plan* will be realised through Council's annual Management Plan which provides a management means for the achievement of the outcomes.

Council will report on our progress in delivering our City Plan commitments through our Annual Report. Over four year cycles we will undertake a major review to reflect the community's changing aspirations and demographic information, technological advances, and to respond to ongoing studies.

Council's Management Plan includes the projects and outcome indicators for both an annual and a 1-4 year period. The Management Plan informs Council's operations and scheduled activities over a financial year. Council's Annual Report - *State of our City* - reports on the year's achievements with respect to the directions, actions and outcome indicators as set out in the Management Plan.

City Plan: establishes the strategic direction

↓

Management Plan: annual commitments and actions for a four year period

↓

State of our City (Annual Report): reporting on the achievements for the year

The 'outcome indicators' are a developed suite of performance indicators, measures and milestones which report against our *City Plan* outcomes. These outcome indicators are tabled in Council's annual Management Plan and are reported against in the *State of our City* report.

The first review of *The Randwick City Plan* is scheduled for 2008-09.

Randwick City- a snapshot

Our history

Randwick City's history can be traced back to the Aboriginal people who have lived in the region for tens of thousands of years. The Randwick City area is also important in the history of Australia's European settlement. When the First Fleet arrived, Captain Arthur Phillip landed at Yarra Bay before moving on to Port Jackson. One week later, an expedition, led by the Comte de Lapérouse, arrived in Botany Bay and set up a camp for several months in the area which now bears his name.

Randwick was incorporated as a municipality in 1859 making it one of oldest local government areas in Australia. Randwick municipality grew rapidly after the tramline was built in 1880. We hosted two nationally significant celebrations: the Centenary of Australia in 1888, and Federation of Australia in 1901, both of which were held in Centennial Park. After each of the two World Wars, we continued to grow rapidly until the 1970s, with population growth only today returning to the levels of that time. Distinct development phases occurring over previous decades have helped to shape the character of our City today. Randwick was proclaimed as a city in 1990 and is a highly desirable place to live, work and visit.

Our local area

Randwick City is located in the Eastern Suburbs of the Sydney metropolitan area. To the north, it is bounded by Centennial Park, its eastern boundary is the Pacific Ocean, and its southern boundary is Botany Bay. The western boundary is generally defined by the line of open space largely occupied by golf courses that were developed over low lying land known historically as the Lachlan Swamp and Botany Wetlands.

Randwick City has an area of 37.42 square kilometres (3742 hectares), and contains the suburbs of Centennial Park, Chifley, Clovelly, Coogee, Kensington, Kingsford, La Perouse, Little Bay, Malabar, Maroubra, Matraville, South Coogee, Phillip Bay, Port Botany and Randwick.

Our City has extensive parkland and open space areas including Centennial Park, Heffron Park and Botany Bay National Park. These large areas of open space provide a habitat for over 500 species of indigenous plants and 250 species of terrestrial native vertebrate animals, including several remnant communities of threatened flora and fauna species. These large open space areas provide opportunities for recreation, relaxation and community interaction.

Another of Randwick City's greatest natural assets is its vast coastline. The City's 29.3 kilometre coastline strongly influences the area's character and functions, and coastal land use ranges from beachside residences, open spaces and tourist destinations to industrial developments and port facilities. Running along this coastline is a significant part of the Eastern Beaches Coastal Walkway. The walkway has access to spectacular views of the coastline and those who use it gain a better understanding of the area's social, recreational and environmental qualities.

Our City has considerable education and medical facilities, including the Randwick Hospitals Complex; the University of New South Wales; Randwick TAFE; and many public and private schools. Randwick City is also host to regionally significant recreational facilities, including Randwick Racecourse, and a number of golf courses, coastal inlets and surf beaches. These facilities and our location near the Sydney Central Business District (CBD), Sydney Airport and Port Botany are contributing factors to Randwick City's relationship with Sydney's economy.

The map on page 13 of the City Plan shows the location of Randwick City within our regional context and our major features.

Sydney Harbour
Moore Park
Centennial Park
Kensington
Randwick
UNSW
Randwick Hospitals complex
Kingsford
Coogee
The Spot
Clovelly Bay
Gordons Bay
Coogee Beach
Maroubra Junction
Lurline Bay
Maroubra Beach
SYDNEY AIRPORT
Heffron Park
Matraville
PORT BOTANY
Yarra Bay
Frenchmans Bay
Malabar
Long Bay
Little Bay
La Perouse
Congwong Bay
Botany Bay National Park
Botany Bay
Cape Banks
Our City and Surrounds
Regional context
Randwick City
Centennial Park, Heffron Park and Botany Bay National Park
Port and port-related land
Town centre
Adjacent recreation facilities
Adjacent major centres
0 300m 1.2km

Our community

Randwick City is a culturally diverse community and at the 2001 Census had a resident population of 121,497. This figure has increased from our 1991 population of 115,349, while still lower than the population of 123,450 in 1976. Our population growth is significantly less than that experienced in Sydney in general. It is predicted that our population will continue to grow at a slower rate than that for the Sydney average, and it is estimated that by 2021, our population will be 131,711.

For more information about Randwick City's demographic characteristics, please refer to the demographic profile, on our website: **www.randwick.nsw.gov.au**

Although our population mix varies throughout the different suburbs, the population is largely reflective of both our proximity to the Sydney CBD and the places of education. At the 2001 Census, compared with the Sydney average, our population:

- Was generally younger
- Had a larger proportion of people who rent
- Had slightly more females than males
- Had a larger proportion of single people
- Had a larger proportion of people living in a lone person or group household
- Fewer families with children

Compared with the Sydney average, we have fewer cars per household. There are considerable Aboriginal, Chinese, Greek and Indonesian communities.

Over the next 20 years, our population will have a larger proportion of older people, and there will be a decrease in the number of people younger than 15. It is expected that the number of people per household will continue to decline, and from Sydney's trends car ownership will slowly increase.

Our future

Over the next 20 years our City will continue to be influenced by many regional, national and international trends. *The Randwick City Plan* aims to direct these influences and manage environmental, social and economic change across our City for the benefit of our community.

The Randwick City Plan themes

The following section details Council's directions and key actions under the following themes:

1. A Sense of Community

2. Places for People

3. A Prospering City

4. Moving Around

5. Looking After Our Environment

An action explained and an accompanying map is also provided.

A Sense of Community

A community is a group of people living in a particular area or those who have a sense of membership or a common interest within the area. For the purpose of the Randwick City Plan, 'community', includes those people who choose to live, work, shop, interact, play or study within the Randwick City area and the places and events they associate with.

Outcomes

While Council, in partnership with our community, is aiming to achieve by 2025 all the stated outcomes, the following outcomes are most relevant to 'A Sense of Community':

- **Leadership in sustainability**
- **A vibrant and diverse community**
- **An informed and engaged community**

This theme 'A Sense of Community' includes Council's social planning responsibilities and outlines how we will support our community by:

- Encouraging a sense of community by creating the opportunities and means for people to participate in community life
- Focusing on the needs of our Target Groups
- Celebrating our cultural diversity and encouraging harmony
- Enhancing community services
- Providing community and cultural facilities
- Advocating and developing partnership programmes between Council, our community and community service providers
- Providing access to information on all community services and facilities

The present day

Our community is constantly changing and is made up of diverse groups with differing needs and interests, different age groups, household structures, cultural backgrounds and places of residence. There is also diversity within each group and individuals may belong to a number of different groups. Our community has:

- A large proportion of people in the 20–35 age bracket
- A large proportion of people renting, and compared with the Sydney average, a population that tends to move more often
- A larger proportion of single people and people living in a lone or group households, compared with the Sydney average
- Slightly more females than males
- Fewer families with parents aged 40–65 that include children
- A larger proportion of people 70 years of age or older
- Generally well educated people, a significant proportion of whom have a university qualification
- A slightly larger proportion of residents who were born in a non English speaking country or who speak a language other than English at home, compared with the Sydney average.

A sense of community is about creating a feeling of inclusiveness and involvement where people feel they are an integral part of our community. Creating a sense of community is about Council providing the opportunity for people to interact with others. This will be achieved by both fostering the Randwick City community as a whole and supporting the smaller distinct communities that exist throughout our City.

We promote a sense of community by enabling people to identify with and have pride in our City. This is achieved by maintenance and provision of public spaces, facilities, libraries, parks and venues for community activities to occur in. We run community festivals and events; provide services; and information on activities. Other ways, in which we help to create a feeling of pride in the locality - an outward sign of a sense of community - are to make public improvements to town centres; to direct all public improvements towards fostering a distinct City character; and provide excellent recreational facilities.

Randwick City is home to a range of important local and regional community facilities including:

- Centennial Park an area of national heritage significance,
- Royal Randwick Racecourse,
- The University of New South Wales,
- The Randwick Hospitals complex,
- Heffron Park,
- Botany Bay National Park,
- Seven world class rock pools and
- Several magnificent beaches.

Our City also has a number of purpose built facilities such as:

- The Des Renford Aquatic Centre,
- Three Council libraries,
- Maroubra Skate Park,
- National Institute of Dramatic Arts and
- A range of community centres.

Some of these facilities are owned by Council, and others are owned or operated by the State or Commonwealth governments or private enterprise, yet contribute significantly to our City's cultural and community development.

What people like about living in our City is indicative of what the contributing factors are to a 'sense of place' and in identifying aspects that have to be fostered in order to enhance quality of life. We asked our residents what they liked about living in Randwick City, and their responses included the following.

- Access to beaches, parks and other recreational areas
- The natural beauty of the area
- Proximity to the City and the beach
- Good community spirit
- Cultural diversity
- Good transport services
- The area is not overly populated
- Close to medical facilities and a world class university

Please refer to the 'A Sense of Community' Background Paper and 'Demographic Profile' for further information on the provision of community services and facilities, a demographic snapshot and a discussion on social planning Target Groups.

Key issues

The range of community services available: *providing community services relevant to the needs of our community*

Community services relates to the services provided by individuals or an organisation to benefit a community

Council currently provides an extensive range of services for our community and Target Groups' needs however our community has identified additional areas where new or expanded services are desired. These services include a particular focus on our Target Groups and encouraging art and culture. Our community asked that Council take on a stronger advocacy role to other community service providers.

What is a Target Group?

The Department of Local Government prescribes the following seven Target Groups to direct the compulsory preparation, implementation and reporting of social/ community planning activities:

- Children (0-11 years)
- Young People (12-24 years)
- Older People (Aboriginal people aged 45 years and over, and non Aboriginal people aged 55 years and over)
- People with Disabilities
- People of Aboriginal And Torres Strait Islander Descent
- People from Culturally and Linguistically Diverse Backgrounds
- Women

Community services relate to services we actively provide or contribute to, as well as any relationship with other service providers. In this regard we will continue to champion our community's needs to other service providers. To champion our community's needs we need to maintain a good understanding of these needs and changes occurring over time. We will actively build on our existing partnerships or forge new interagency partnerships.

Creating partnerships is about Council improving the way we work with other agencies and organisations to reach the best outcome for our community.

We will expand Council's own community services where there is a need and an opportunity exists. We will seek opportunities to establish new community services across our City. This will require forward planning and initiatives to stimulate local centres that meet the needs of specific groups in areas they relate to.

Enabling artistic and cultural expression within our City is part of the provision of a wide range of community services for our community.

We will provide creative support and local initiatives to stimulate growth in arts and culture. This will be accomplished by preparing and embracing our Cultural Plan, supporting events, festivals, celebrations of individual cultures and seeking opportunities for public art and expression within our City.

Supporting our Target Groups' needs: *Expanding and improving the range of community services that address the individual needs of the Department of Local Government's Target Groups*

We are committed to developing our working partnerships and improving communication with our Target Groups and the relevant community service providers, to better support their needs and strengthen these communities.

We will deliver improved programmes and services for our Target Groups to support the various groups' individual needs. We will also promote and support services and facilities that Council does not directly provide, such as respite care and additional childcare centres.

A key focus is to encourage respect for our community's cultural diversity within the community.

The provision of multi purpose community facilities: *Providing multi purpose facilities to meet our community's diverse needs*

> Community facilities incorporates the buildings, equipment and services provided for a community

We will provide new and upgrade existing community facilities including our libraries, and will focus on providing multi purpose centres in accessible locations. We will achieve this result by implementing the recommendations of the *Community Facilities Study* and seeking new opportunities when they are available.

All community facilities will have barrier free access within the next ten years. In determining which of our facilities require improved access we will undertake regular audits based on community comment which will identify where mobility limitations exist.

> Barrier free access means the ability for people who are less mobile to freely move into and around buildings.

Access to information: *The way Council and our community communicate with each other*

How we communicate with our community was identified as a key issue during the consultations. Communicating includes providing information about Council meetings and events, is also about making facilities and services available and ensuring that this information reaches the people it is intended for. Information has to be provided in key community languages, in plain English, in an accessible format and at locations that are accessible for all.

We will encourage novel communication methods to achieve smooth and accessible two-way flow of information between Council and our community. We will provide information on services provided by other organisations. We will achieve this through greater use of information technology and consultation with our community to determine their preferred means of communicating with us. Ultimately, we will create locality based hubs to enhance the exchange of information throughout our City.

It is envisaged that an engaged community will be created once information, community services and facilities are accessible and available to all.

The following table summarises the directions and some of the keys actions we will undertake over the next 20 years. All of the actions will be commenced early within the plan's timeframe however due to the varying nature of these key actions the completion times will differ.

- Our community is constantly changing and is made up of diverse groups with differing needs and interests, different age groups, household structures, cultural backgrounds and places of residence.

Outcome 2: A vibrant and diverse community

Directions	Key actions
2a. Maintain a current understanding of our community's needs	• Regularly consult our community on their needs
2b. Enrich our range of community services that meet our community's needs	• Encourage and seek opportunities to expand appropriate community services • Support the provision of services and facilities to meet the needs of our Target Groups • Celebrate the range of cultures and people within Randwick City • Our libraries will continue to be key centres of community life and interaction
2c. Strong partnerships between Council, community groups and government agencies	• Champion our community's needs to other community service providers and government agencies to advocate on our community's behalf
2d. New and upgraded community facilities that are multi purpose and in accessible locations	• Implement the recommendations of the Community Facilities Study by providing and upgrading multi purpose community facilities
2e. Barrier free access to community facilities is provided	• Audit and upgrade accessibility to our community facilities
2f. Our cultural diversity is appreciated and respected	• Embrace our cultural plan to support our City's diversity and celebrate our cultural uniqueness

Outcome 3: An informed and engaged community

Directions	Key actions
3a. Effective communication methods and technology are used to share information and provide services	• Create effective communication processes and methods between Council, Precinct committees, our community and other key stakeholders • Regularly review the community's communication preferences to facilitate the two way flow of information • Implement new methods and technologies for promoting Council's services and conducting business
3b. Council actively promotes the community services offered by other agencies	• Create information hubs at our libraries and throughout our City which enrich the exchange and inter flow of information
3c. A community involved in shaping and enhancing our City	• Implement a community consultation framework that provides a consistent, relevant and reliable range of consultation processes

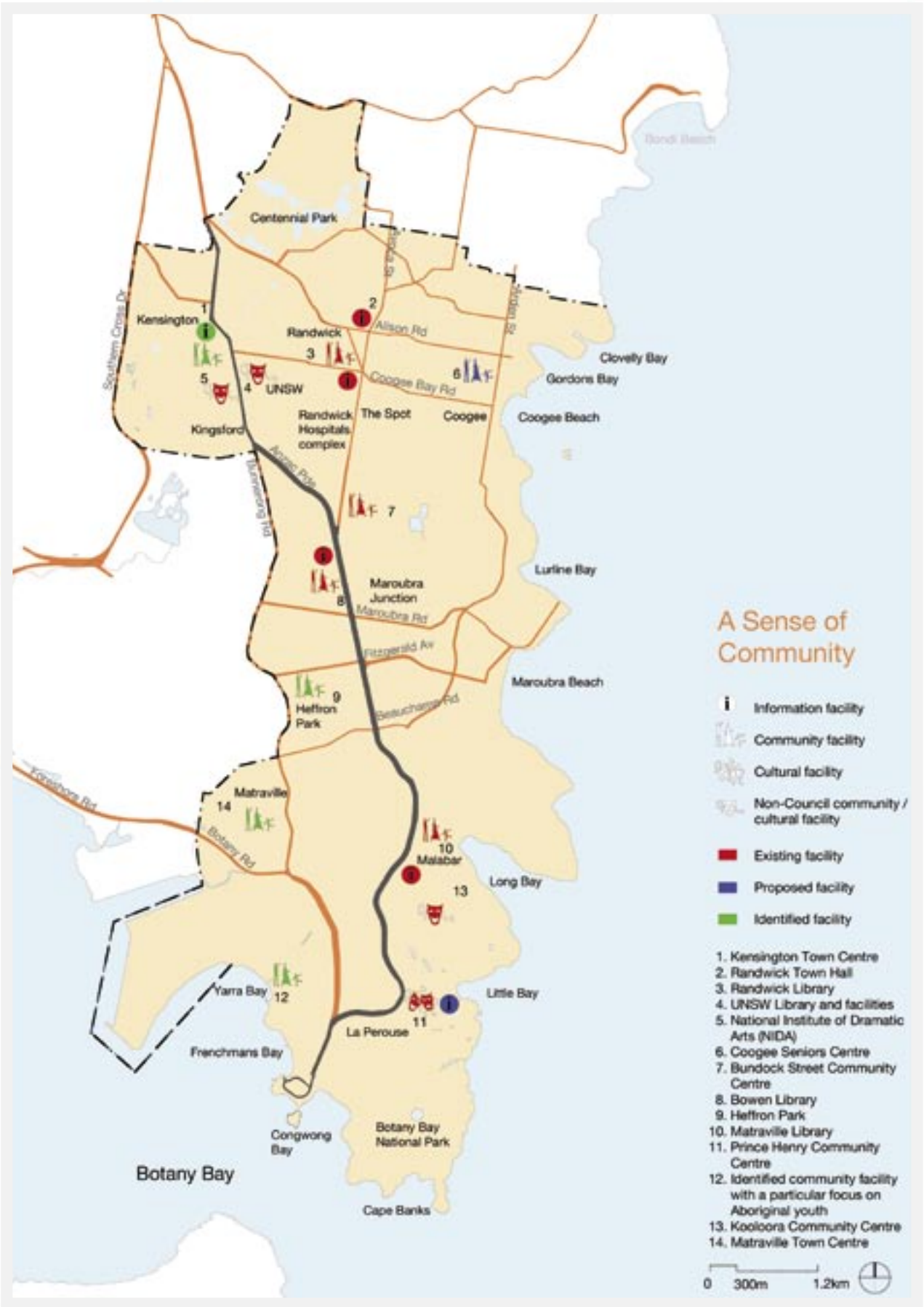
A key action explained

The following map shows community facilities, cultural facilities and information hubs in locations throughout our City. These locations are either within existing buildings, to be located within redevelopments or in locations where there is an identified need. We have depicted these facilities and hubs as: existing, proposed or identified. Existing relates to our existing administrative centre, libraries and community facilities within our City. Proposed relates to where a facility can be readily accommodated within an existing building. Identified relates to a site where there is an identified community need however there is no building or site currently available.

Community facilities provide places for individual groups within our community to gather, meet, and make use of cultural, educational and social programmes and activities. The centres will allow for multiple purposes so that spaces will meet the needs of a number of diverse groups. Some facilities will have a focus on sporting and leisure while others will foster cultural activities such as theatre and performance.

Information hubs are the means for future communication between Council and our Community. These hubs will allow for the exchange of information across our City rather than needing to travel to the administrative centre in Randwick. These centres will have state of the art technology to allow general business and a range of Council's services to be carried out in many locations across our City.

Creating these facilities and hubs in key locations will be staged over the next 20 years and will be in accordance with the *Community Facilities Study 2003*. The design of the hubs and facilities will have a focus on the issues raised by our community as detailed under the 'A Sense of Community' theme.


Centennial Park
Kensington
Randwick
UNSW
Kingsford
Randwick Hospitals complex
The Spot
Coogee
Clovelly Bay
Gordons Bay
Coogee Beach
Lurline Bay
Maroubra Junction
Maroubra Beach
Heffron Park
Matraville
Malabar
Long Bay
Little Bay
La Perouse
Yarra Bay
Frenchmans Bay
Congwong Bay
Botany Bay National Park
Botany Bay
Cape Banks
Alison Rd
Coogee Bay Rd
Maroubra Rd
Fitzgerald Av
Beauchamp Rd
Botany Rd
Anzac Pde
Dudley St
Arden St
Southern Cross Dr
Yarrabee Rd
A Sense of Community
Information facility
Community facility
Cultural facility
Non-Council community / cultural facility
Existing facility
Proposed facility
Identified facility
1. Kensington Town Centre
2. Randwick Town Hall
3. Randwick Library
4. UNSW Library and facilities
5. National Institute of Dramatic Arts (NIDA)
6. Coogee Seniors Centre
7. Bundock Street Community Centre
8. Bowen Library
9. Heffron Park
10. Matraville Library
11. Prince Henry Community Centre
12. Identified community facility with a particular focus on Aboriginal youth
13. Kooloora Community Centre
14. Matraville Town Centre
0 300m 1.2km

Places for People

The built environment includes buildings and structures, as well as the private and public spaces between them such as streets, plazas, parks, gardens and open space and recreation facilities. These spaces affect how we live, move around and interact with each other and influence our satisfaction with and enjoyment of a place.

Outcomes

While Council, in partnership with our community, is aiming to achieve by 2025 all the stated outcomes, the following outcomes are most relevant to 'Places for People':

- **Leadership in sustainability**
- **Excellence in urban design and development**
- **Excellence in recreation and lifestyle opportunities**
- **A liveable City**
- **Heritage that is protected and celebrated**

'Places for People' details how Council will sustain our built environment in which people can live, work, shop, meet and spend leisure time within our City. To focus on creating 'Places for People' we will:

- Provide and maintain quality public spaces
- Care for our built heritage
- Encourage diverse, adaptable and affordable housing
- Manage development opportunities and challenges
- Improve design and sustainability across all development
- Enhance recreation and open space areas
- Ensure the long term viability of town centres

The present day

The built environment continually changes as our needs, lifestyles and technology change. It is important that the planning, design and maintenance of buildings and spaces results in attractive, useable and enjoyable places for people. It is also important that we maintain our City's heritage as it keeps us connected with our past and our communities retain a sense of identity, pride and history.

As one of Sydney's oldest local government areas, Randwick City has a built environment that reflects a rich and diverse history. Development has occurred in phases, first in the north, then spreading southwards. The highest densities are in the north of our City, along transport routes and in town centres. A significant 20 per cent of our land area is covered by streets. Anzac Parade is a key feature and extends the length of our City.

Given our location close to Sydney City and the coast, we will continue to attract people who wish to either live in or visit our City. It is expected that our steady but low population growth rate will continue over the next 20 years. Housing is our most dominant land use and our City comprises a diverse mix of houses, apartment buildings and semi-attached dwellings from many different eras.

For future residential growth our challenges will be:

- As an integral part of the Sydney metropolitan region we must contribute reasonably to its future growth and housing demand
- Achievement of sustainable and high quality design for alterations and additions as well as for refurbishments and new dwellings
- Housing affordability and rising property prices
- An ageing population that includes smaller families and more people who live alone
- A demand for larger dwellings.

In considering these challenges we will focus on diversity, adaptability and accessibility of dwellings. In maintaining our public spaces, we will need to ensure they include opportunities for social interaction.

We need to plan for the preferred locations of new housing and renewal, and will focus on areas that are accessible to good public transport, employment, shops and services, such as along Anzac Parade, in and around town centres and the university and hospital precinct. At the same time, we will recognise areas that are under pressure and need a balanced approach such as our beach suburbs and heritage conservation areas. Planning for these areas will also recognise the importance of good public transport provision. In the short term, limited opportunities exist to extend the City's development densities, given the current transport and traffic conditions. The University of New South Wales and Hospital precinct potential should be considered in the short term, but only where State government commitment to improved public transport is obtained.

Our town centres are typically local and neighbourhood centres built along main streets. Most local centres have further capacity under current planning provisions for further development. During recent decades, these centres have developed to include a mix of uses, including housing, retail and commercial uses together with leisure opportunities. This mix of uses supports public transport use, walking around, greater accessibility, and provides meeting places. Our local town centres are important community 'hubs' but face strong competition from nearby larger centres. To ensure that our centres retain their viability and vitality, we need to identify and build on their existing attractions and uniqueness. For centres to be strong, public spaces have to be well designed and well maintained and transport access (car, public transport, walking, cycling) has to be efficient. Promotional activities such as festivals and events will help to foster vibrant town centres.

Our industry is based in and centred around Matraville and Port Botany. Other activities such as education and health services are scattered throughout our City. This employment and service provision has significant benefits for our local community.

The design of new buildings should be more environmentally sustainable and complement and enhance their surroundings. Council regularly updates and improves our planning, design and development requirements to achieve design that is better quality and more sustainable.

Increasing visitor numbers together with the fact that many of us live in apartment buildings and townhouses and increased interest in health and well being means that our public spaces and recreation areas are becoming increasingly popular. 26 per cent of the land in Randwick City is designated for some form of open space, which includes our parks, reserves, beaches and recreation areas, such as Randwick Racecourse, Heffron Park and golf courses. However, not all open space is publicly accessible. It is essential that our public spaces and recreation areas are inviting, well designed, multi purpose, safe, clean, attractive and easily maintained.

Please refer to the 'Places for People' Background Paper for further information about this theme.

Key issues

Better design and sustainability across all development: *Improving the environmental performance of buildings and spaces, and achieving high quality urban design*

We will improve design and sustainability across all development in our City. To do this we will focus on holistic planning where emphasis is placed on the relationship between our community, our public spaces and our buildings.

We will minimise our City's resource consumption and will maximise the environmental performance of all our buildings and spaces. In achieving improved environmental performance we will showcase state of the art design by undertaking sustainable upgrades of Council facilities.
We will investigate and develop design guidelines for specific issues including the renewal of older residential flat buildings. We will also identify key public views and vistas within our City and ensure these are protected to enhance the identity and amenity of our City.

In order to improve our City's urban design and sustainability, we will review and regularly update our planning controls in line with reviews of the City Plan.

A key action will be to prepare and implement a crime prevention/safety plan.

Development opportunities and challenges: *Managing the demands of development and infrastructure as a result of existing and future population growth, and growth in visitor numbers*

We will retain a diversity of building types within our City. Higher densities and renewal opportunities will be focused along key public transport routes, in and around town centres, and around key areas of activity and employment, particularly the University of New South Wales and Randwick Hospitals precinct. It will be important to encourage a mix of service uses as well as residential development around this precinct to support the ongoing operation of these key organisations within our City.

In accommodating a continued yet low growth we will promote the distinct character of our City and our different neighbourhoods. A balanced approach will be needed, recognising that some areas, such as our heritage conservation areas and our northern coastal area, are less suitable for future growth. Land uses will be integrated with more sustainable transport options to achieve an effective and liveable City. To achieve these directions we will undertake, in partnership with our community, a comprehensive review of the Randwick Local Environmental Plan.

A comprehensive review of Randwick's Local Environmental Plan (LEP) means we will examine and amend our LEP, which is the main planning instrument for our City, to bring it inline with the State Government's standard LEP template and legislative changes to meet the future needs of our City and the Sydney metropolitan area.

Please refer to the section at the end of this document, Our City – a closer look, which highlights development opportunities and land uses across our City.

Diverse, adaptable and affordable housing: *Ensuring there is a diverse and affordable range of housing to meet our housing needs*

We will maintain the diversity of our housing types. By working with the State Government and community housing agencies, we will promote affordable and varied housing for all income groups and lifestyles. We will share housing needs information with the relevant stakeholders. For future development, we will continue to encourage adaptability and accessibility by emphasising retrofitting and improving the amenity and environmental performance of existing buildings. An important action that we will prioritise is to prepare and implement an *Affordable Housing Strategy.*

Celebrate our built heritage: *Valuing, protecting and celebrating our heritage*

We will establish an ongoing review process for recognising, protecting and celebrating our City's built heritage. We will continue to seek solutions for balancing heritage conservation and for ensuring that buildings continue to be useable at a modern day standard. To help owners of heritage items and buildings in heritage conservation areas to maintain and upgrade their properties, we will investigate and develop appropriate conservation incentives and guidelines, in addition to providing expert heritage advice. We will continue to research and document areas of our heritage that have not yet been fully investigated, such as cultural heritage. We will provide information and events to support an understanding of our City's history and to celebrate our heritage.

Provide and maintain quality public spaces: *Maximising the identity, amenity and useability of neighbourhoods*

A key direction will be to maintain and enhance Randwick City's public spaces and streets and to focus on delivering quality, well designed spaces that are inviting, functional, safe, attractive and well maintained. We will seek to create new recreational areas as appropriate opportunities arise; and ensure multiple activities are catered for. We will achieve these directions by undertaking a 'user needs study', by progressively reviewing and implementing plans for managing the City's parks and beaches; by continuing to upgrade and extend the Eastern Beaches Coastal Walkway, and by advocating that Malabar Headland be returned to the community.

We recognise that to meet our community's future needs, it is necessary to improve the quality and function of our public spaces. A significant action will be to prepare and implement a *Public Domain Strategy* so we can progressively improve our City's public spaces. In the strategy we will identify public spaces that are under used, or that are not considered to be public open space.

> A Public Domain Strategy relates to a number of individual strategies undertaken for a particular town centre or a public domain manual but is referred through out *The City Plan* as a *Public Domain Strategy.*

Recreational, cultural and lifestyle opportunities: *Maximising the range of cultural and leisure activities available within our City*

The lifestyle opportunities available within our City's natural and built environment will be enhanced. Cultural and recreational experiences within our City will be a key area of focus. The tranquil enjoyment of open spaces is considered as valuable a use as active uses and is grouped as passive open space use. A key action will be to increase the amount of public art, the number of performance spaces and the number of opportunities for creative expression across our City. Our future recreational and lifestyle needs will be identified and planned for. Our libraries will continue to play a strong role in providing many of these opportunities.

Please refer to the Background paper and theme 'A Sense of Community' for further detail on cultural opportunities within our City.

Long term viability of town centres: Enhancing public spaces and places in which people can live, work, shop, meet and spend leisure time

Our town centres are an essential part of our City, and we will promote each centre to ensure it has a distinct quality that is maintained and enhanced. To ensure the town centres retain their vitality, we will continue to promote centres that have a variety of uses. We will strengthen our working relationship with the City's Chambers of Commerce to ensure our town centres remain inviting and commercially viable. In achieving these directions, we will improve the way our town centres 'feel', and also their pedestrian and cycling access.

The following table summarises the directions and some of the keys actions we will undertake over the next 20 years. All of the actions will be commenced early within the plan's timeframe however due to the varying nature of these key actions the completion times will differ.

- The built environment continually changes as our needs, lifestyles and technology change. It is important that the planning, design and maintenance of buildings and spaces results in attractive, useable and enjoyable places for people.

Outcome 4: Excellence in urban design and development

Directions	Key actions
4a. Improved design and sustainability across all development	• Develop contemporary design guidelines and programmes • Council policies maximise the environmental performance of new buildings • Encourage and reward design excellence and sustainability
4b. New and existing development is managed by a robust framework	• Develop and implement effective processes and strategies to manage the impact of new and existing development

Outcome 5: Excellence in recreation and lifestyle opportunities

Directions	Key actions
5a. Maximise opportunities for residents and visitors to enjoy both active and passive open space uses	• Progressively update Plans of Management for Council's open space areas focusing on sustainable design and multi use facilities • Prepare and implement an open space study to identify our community's current and future recreational and lifestyle needs
5b. A range of cultural, sporting and leisure activities	• Recognise and promote opportunities for residents and visitors to engage in sports and other cultural pursuits • Acknowledge our cultural and sporting heritage • Increase public art, performance spaces and opportunities for creative expression across our City
5c. New open space is created as opportunities arise	• Create a continuous coastal walkway from Clovelly to Botany Bay • Advocate the return of Malabar Headland as community open space
5d. Library programmes, resources and facilities provide innovative and inspirational opportunities for education and leisure	• Our libraries will continue to be central to community involvement and interaction

Outcome 6: A liveable City

Directions	Key actions
6a. Our public assets are planned, managed and funded to meet the community expectations and defined levels of service	• Assets are managed strategically to deliver intergenerational equity and to meet Council's obligation as the custodian of our community's assets
6b. Our town centres, beaches, public places and streets are safe, inviting, clean and support a recognisable image of our City	• Prepare and implement a public domain strategy for Randwick City • The cleanliness of the public spaces in Randwick City meet the expectations of our community • Transform Anzac Parade into one of Sydney's grand boulevards
6c. The safety of our community is paramount and is acknowledged and supported through proactive policies, programmes and strategies	• Prepare and implement a crime prevention/community safety plan • Develop and implement a range of programmes to foster a safer City • Develop and implement effective regulatory environmental, public health and safety services and programmes to maximise public safety and anti-social behaviour of buildings and spaces
6d. A strategic land use framework provides for our lifestyle changes and for a continuing, yet low rate of growth across our City	• Undertake a comprehensive review of the Randwick Local Environmental Plan • Urban renewal opportunities are located in or around transport routes, town centres and key employment centres • Future planning initiatives to strengthen the integration of transport and land uses
6e. Housing diversity, accessibility and adaptability to support our diverse community is enhanced	• Support affordable housing • Provide for enhanced adaptability and accessibility of housing • Expand our partnership with the Department of Housing to enhance public housing and achieve better integration with neighbourhoods
6f. Distinct neighbourhoods that meet the needs of our community as places to work, shop, live and socialise	• Take a comprehensive approach to town centre reviews

Outcome 7: Heritage that is protected and celebrated

Directions	Key actions
7a. Our heritage is recognised, protected and celebrated	• Local history and cultural heritage is recognised, known, preserved and celebrated through community events and mixed media collections • Research and recognise those areas of our natural/cultural, maritime and Aboriginal heritage that are not fully documented • Review land use zonings over heritage items/areas to ensure compatibility with heritage values • Facilitate heritage conservation by encouraging adaptive reuse of significant buildings • Investigate and promote incentives to assist heritage owners to maintain and upgrade their properties

A key action explained

The following map illustrates Anzac Parade, a spine for movement, as it stretches along the length of our City. Anzac Parade is Sydney's widest populated street. The width and history of Anzac Parade calls for its transformation into a grand boulevard.

Our community desires new and well maintained public spaces. Our public spaces and streets will be enhanced to be safer, more attractive and well maintained. To achieve this we will prepare and implement a public domain improvement strategy for our City.

An urban design upgrade of Anzac Parade will provide a fitting gateway to our City and create an inviting public space for residents and visitors alike. Opportunities exist to use the extensive open space along the centre strip by creating well designed leafy retreats, with seating and street art which will attract people to the Parade. Environmental performance can be enhanced by retrofitting the length of the Parade so that stormwater is captured for reuse.

Anzac Parade will continue to be a useable transport corridor allowing for multiple transport types but include greater pedestrian activity and use of this open space - a dual use reminiscent of the grand boulevards of Europe. Following this, we can also explore opportunities for streetscape enhancements of other key streets within our City.

Centennial Park
Kensington
Randwick
Alison Rd
UNSW
Coogee Bay Rd
Randwick Hospitals complex
The Spot
Coogee
Kingsford
Anzac Pde
Barker St
Clovelly Bay
Gordons Bay
Coogee Beach
Lurline Bay
Maroubra Junction
Maroubra Rd
Fitzgerald Av
Maroubra Beach
Heffron Park
Beauchamp Rd
grand boulevard
Matraville
Botany Rd
Malabar
Long Bay
Yarra Bay
Little Bay
La Perouse
Frenchmans Bay
Congwong Bay
Botany Bay National Park
Botany Bay
Cape Banks
Places for People
Anzac Pde as principal boulevard
0
300m
1.2km

A Prospering City

Randwick's economy includes local economic activity and key industries; our population and employment characteristics and future economic development.

Outcomes

While Council, in partnership with our community, is aiming to achieve by 2025 all the stated outcomes, the following outcomes are most relevant to 'A Prospering City':

- **Leadership in sustainability**
- **A strong local economy**

'A Prospering City' refers to how we will support our local economy in the context of regional, national and international trends. To focus on creating a 'A Prospering City' we will:

- Facilitate economic development and maintain the diversity of our local economic base, including maintaining our existing commercial and industrial land
- Improve and promote our town centres
- Improve the understanding of tourism trends and the role tourism plays in the local economy
- Improve accessibility to and around our key economic activity centres

The present day

Randwick City has a relatively stable local economy. The three key areas of activity are: global industries (the University of NSW, the Randwick Hospitals complex, and Port Botany); small businesses; and tourism.

These activities provide a diverse range of local employment opportunities and it is anticipated that the areas of education, health and research in particular will continue to experience strong growth. There are also a number of smaller scale employers and economic activities within our City including Randwick City Council, numerous schools, Randwick TAFE, our industrial areas and the Long Bay Correctional Complex.

Our City's economic activity is and will continue to be influenced by regional trends: such as future transport and infrastructure decisions and investment as well as national trends: slower population growth, an ageing labour force, and a skilled labour force, and international trends: including continued globalisation, growth of international tourism and leisure, rapid technological change and changes in the way we work.

It is important to recognise the limitations of Council's role in local economic development. Most forces and trends that affect our local economy are beyond Council's influence and are regional, national or international in scale. Our local centres face pressure and competition from nearby larger commercial and retail centres located in the surrounding areas. However our local economy will be strengthened by way of improvements in our town centres, global industries and support for local business and employers.

> Please refer to the 'A Prospering City' Background Paper for further information about this theme.

Key issues

Our local economy: *Providing a strategic approach to economic development*

Our City would benefit from having an economic strategy for guiding future economic activities. In adopting a strategic approach to fostering local economic activity, we will analyse our City's local economy as well as its regional context and the national and international factors that influence the economy. With this sound basis, we will identify and build on our City's economic strengths.

By maintaining our City's economic diversity and increasing our understanding of its economic context, we will help Randwick City to prosper over the next 20 years. In order to achieve these directions, we will prepare and implement an economic strategy for the City. We will review our planning controls so we both support our town centres and support the education–health precinct located around the University of New South Wales and the Randwick Hospitals Complex. We will work with the State Government on the 'CBD to airport corridor' strategy so that we contribute and support the strategy in the best interests of our City.

Effective partnerships: *Creating effective partnerships with a variety of organisations who influence our economic development*

It is important to form effective partnerships so we can manage the regional influences on our City's local economy. We will strengthen our relationships with existing organisations and develop new partnerships with key organisations. We will continue and strengthen our partnership with our City's Chambers of Commerce.

We will prepare a precinct plan for the hospital–university precinct in partnership with these organisations. We will continue to work with the Sydney Ports Corporation to develop employment opportunities and to minimise the environmental impacts of its operations and of any expansion. We will also work with utility providers to enhance local infrastructure over time.

Town centres and small businesses: *Identifying ways to strengthen our town and local centres and to promote small businesses throughout our City*

We recognise that our small centres are different to the larger regional shopping centres and that we need to positively promote this difference. We will support and promote our centres to ensure that they serve our local community and support our City's economic growth. We will work with our City's Chambers of Commerce and local communities to identify and develop each town centre's character and unique identity and we will prepare a public domain improvement strategy for each town centre as part of an overall public domain strategy for Randwick City. In taking this coordinated approach for each town centre, we will undertake planning and design reviews, public domain improvements, encourage businesses to market themselves, and to plan events and marketing for that centre. We will facilitate joint events and more sponsorship of events so we support and promote the local centres' 'uniqueness'. We will continue to hold our biennial business awards to recognise and encourage innovation in our local businesses.

Tourism: *Preparing a tourism strategy as part of the economic strategy that recognises the significant contribution the industry can make to continuing and improving job opportunities and prosperity for the people of Randwick while being sensitive to environmental and social issues*

Tourism, said to be the world's largest industry, is an important contributor to the prosperity of Randwick City. Randwick City, and Coogee in particular has historically been a prime destination for the people of Sydney to enjoy seaside attractions. A significant proportion of the employment in Randwick City today relates to the servicing of visitors whether they are from overseas, other parts of Australia or Sydney day-trippers.

In working with businesses and organisations operating in this field we need to be mindful of our respective responsibilities to ensure that tourism is and is seen to be sensitive to the environment and not unnecessarily intrusive in a social sense.

▶ 'A Prospering City' refers to how we will support our local economy in the context of regional, national and international trends, to focus on creating 'A Prospering City'

In late 2005 Randwick City Tourism Inc, launched its brand with the registered name "The Sports Coast". This theme recognises a wide range of activities available including: thoroughbred horse racing, bicycling, sailing, scuba diving, team sports of all varieties and lawn bowls, bushwalking, croquet and kite flying. On offer is an outdoor, healthful lifestyle for all to enjoy: residents and visitors alike.

As an important part of our economic plan we will work with community entities to better understand and acknowledge the role of tourism in Randwick City.

Transport and access: *Transport choice, convenience and ease of access determine how easy it is for people to travel to and around an area. Transport can influence where a business locates and how it grows*

Transport and accessibility are factors that significantly influence our City's economic growth. Our key direction will be to focus on promoting public transport, walking and cycling as ways to access our town centres and key destinations, and to improve the links between the locations. We will advocate for public transport use as a way to support our local economy and provide links to key locations throughout the Sydney metropolitan area. Many people who live and work within Randwick City travel to and from work via public transport. Effective and convenient public transport is also an environmentally sound way for visitors to travel to and from our City and its key destinations.

In order to achieve this direction, we will define walking and cycling catchments and will create high quality pedestrian and cycle links to and between town centres and key locations such as beaches, schools, the university and the hospitals. We will work with neighbouring local councils and regional organisations in order to advocate and lobby the State Government for public transport improvements and better links to key employment areas.

The following table summarises the directions and some of the keys actions we will undertake over the next 20 years. All of the actions will be commenced early within the plan's timeframe however due to the varying nature of these key actions the completion times will differ.

Outcome 8: A strong local economy

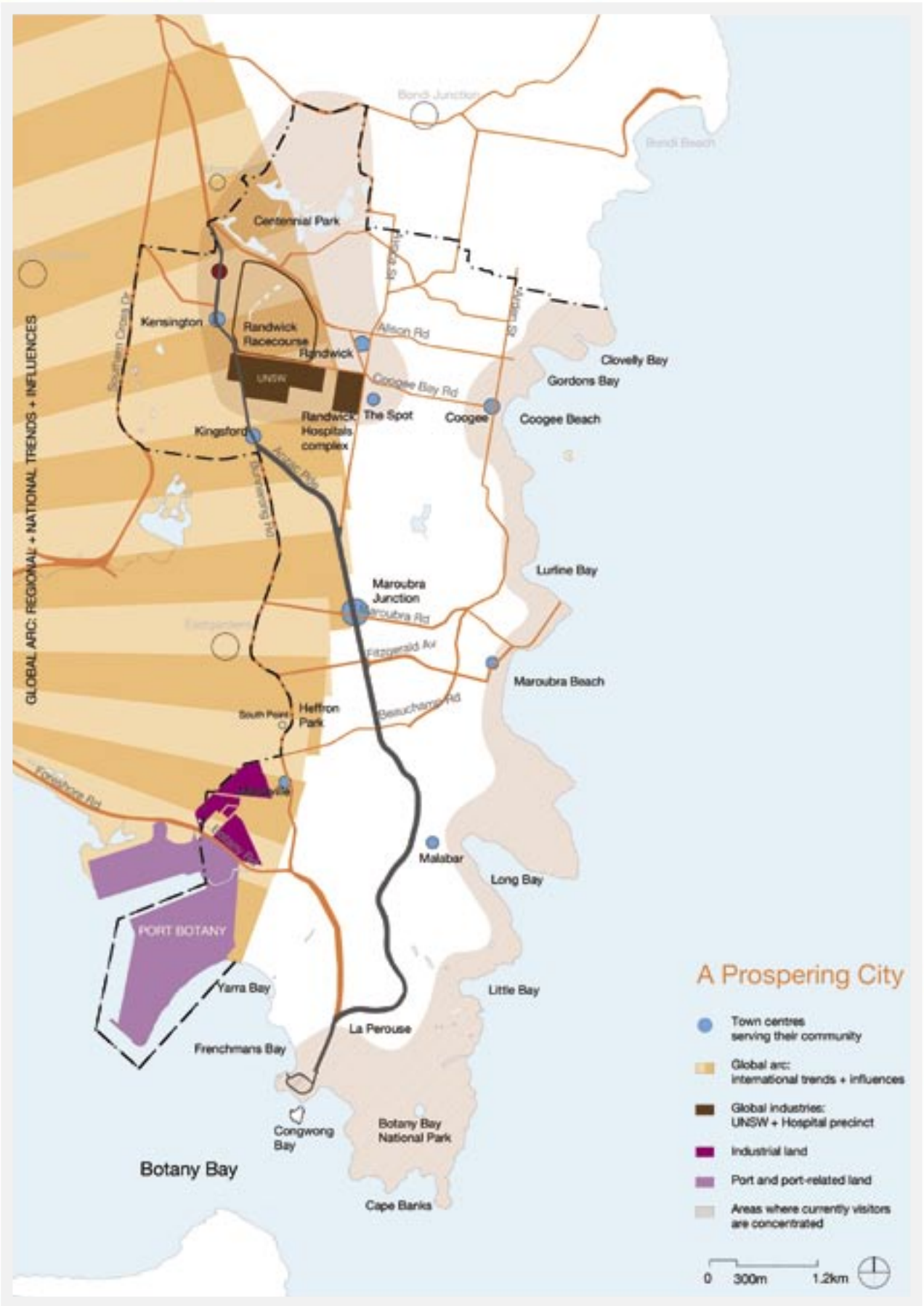
Directions	Key actions
8a. Vibrant business, commercial and industrial sectors that provide ongoing and diverse employment opportunities	• Prepare and implement an economic strategy for Randwick City • Industrial land within our City supports a range of industries and employment opportunities
8b. Vibrant town centres that adequately serve the community and foster support for local business activity	• Foster a distinct identity for each of our town centres • Maintain public parking in town centres
8c. Economic growth and development that strengthens our hospital and university precinct	• Prepare a precinct plan for the hospitals and university precinct
8d. Develop and strengthen effective partnerships with key locally based organisations	• Strengthen our working partnerships with local Chambers of Commerce and other business groups
8e. Tourism's important role in the local economy is acknowledged	• The proposed economic strategy to incorporate a tourism component • Deliver innovative programmes to encourage visitors to be environmentally responsible

A key action explained

The following map shows the economic influences on our City. Our City's economic prosperity is influenced by the vitality of our town centres, keeping strong links with our global industries and maintaining the connection between our City's residents, visitors and available commercial opportunities.

Our City would benefit from Council taking a more active role in facilitating economic development and in supporting the individual players within our local economy. Supporting our community includes building on partnerships with locally based organisations including the Chambers of Commerce and local businesses for example to develop and promote the different identity of each town centre. By encouraging our City's prosperity we will focus on the ongoing strength of our town centres, the survival of small businesses and the continued presence of globally significant industry.

To establish our approach to creating a prosperous City we will prepare an economic strategy which will look at the opportunities available to assist future economic development.


GLOBAL ARC: REGIONAL + NATIONAL TRENDS + INFLUENCES
Bondi Junction
Bondi Beach
Centennial Park
Kensington
Randwick Racecourse
Randwick
Alison Rd
Clovelly Bay
Gordons Bay
UNSW
Coogee Bay Rd
Randwick Hospitals complex
The Spot
Coogee
Coogee Beach
Kingsford
Lurline Bay
Maroubra Junction
Maroubra Rd
Fitzgerald Ave
Maroubra Beach
South Point
Heffron Park
Beauchamp Rd
Foreshore Rd
Malabar
Long Bay
PORT BOTANY
Yarra Bay
Little Bay
La Perouse
Frenchmans Bay
Congwong Bay
Botany Bay National Park
Botany Bay
Cape Banks
A Prospering City
Town centres serving their community
Global arc: international trends + influences
Global industries: UNSW + Hospital precinct
Industrial land
Port and port-related land
Areas where currently visitors are concentrated
0
300m
1.2km

Moving Around

‘Moving Around’ is about how people get from place to place.

Outcomes

While Council, in partnership with our community, is aiming to achieve by 2025 all the stated outcomes, the following outcomes are most relevant to 'Moving Around':

- **Leadership in sustainability**
- **Integrated and accessible transport**

'Moving Around' includes how we get from place to place and how we support movement in, around and to our City especially in relation to:

- Sustainable transport options
- Integrated transport and land uses
- Pedestrian accessibility and quality local infrastructure
- Car parking provision and management
- Improved pedestrian access throughout our City

The present day

Being able to move around plays a key role in our quality of life, the choices we make about where we live and how liveable our communities are. At present Randwick City's main transport options are walking, cycling, public buses, motorcycles and private vehicles. Our transport infrastructure includes bus stops, streets and footpaths, some dedicated cycle ways and some shared paths for walking and cycling.

Moving around relates to how accessible our City is in enabling all pedestrians to move around freely and readily including those people who are less mobile. Accessibility is improved by barrier free access to buildings and spaces and the provision of community transport.

The range of transport that is available has a major impact on the way we move around. Almost 20 per cent of Randwick City's total land area comprises streets. After the tramlines were removed in 1961, our transport system became entirely road based, and private vehicles and a bus based public transport system now share the streets. The City now has 27 kilometres of busy regional roads, 270 kilometres of local streets and 540 kilometres of footpaths.

Our transport network has shaped the way our City developed and remains an important part of our City's character and experience. Residences and commercial facilities were originally developed along our main transport routes, especially the former tram routes located along Anzac Parade, and Alison and Belmore Roads. After the Second World War, development became more dispersed, and spread to the City's southern suburbs, as a result of increased car ownership. The readily available public transport and road linkages to the Sydney CBD have resulted in relatively high urban densities in Randwick City's northern suburbs.

The most common trips that our community members make are the journeys to and from home, work or school, shopping based trips, and leisure based trips. The transport choices that are available and the transport mode that a person will chose depends on the purpose of the trip, the destination and the distance between places. The overall number of trips can be reduced by providing services such as shops in residential areas and ensuring that there are good transport links between residential areas and everyday service needs. We recognise that such concentration and integration of land uses has significant benefits important to the planning of our City.

Please refer to the 'Moving Around' Background Paper for further information about this theme.

Key Issues

Sustainable transport choices: *Promoting public transport, walking and cycling*

The most significant transport direction to achieve for our City is to encourage and motivate people to be less dependant on private vehicles by advocating for improvements to public transport and developing walking and cycling networks into, from and around our City. We will actively promote a lower level of private vehicle use, and as part of a sustainability education programme, we will provide information and education about sustainable transport opportunities.

In order to coordinate planning for transport improvements, we will strengthen our partnerships with organisations that are major trip generating destinations. We will support measures for minimising vehicle use, such as car sharing schemes, and we will develop a network of

safe and convenient walking paths and cycle ways for linking major land uses and recreational opportunities. To achieve this direction, we will prepare and implement pedestrian access plans for our town centres, major bus stops and their surrounds. We will review the Randwick bike plan and will focus on safety and linking key local destinations.

Being mindful that Council is not a public transport provider, we will advocate that priority improvements be made by the State Government to our bus based public transport, particularly improving east-west links, eg Malabar to Pagewood; north-south links eg Malabar to Randwick; and to and from major trip generating destinations, in particular, the University - Hospitals precinct and Coogee Beach. We will also advocate that planning for high capacity and integrated local public transport improvements (light/standard rail) be initiated.

Sustainable transport:

- safely meets the access needs of our community,
- is affordable, operates efficiently, offers a range of transport modes, and supports a vibrant economy, and
- limits emissions and the consumption of non-renewable resources.

Integrated transport and land uses: *Recognising and supporting the relationship that exists between transport and land uses and how one affects the other's effectiveness*

We will focus urban renewal opportunities on or near the City's key transport routes and in and around its town centres and key employment centres (such as the University-Hospitals precinct). We will advocate that road and freight rail improvements be made to regional transport associated with the use of Port Botany. To achieve these directions, future planning will integrate transport and land uses. We will also work with the State Government on the CBD to Airport corridor strategy.

Accessibility and quality local infrastructure: *Improving our local infrastructure such as local roads, bus shelters, walking and cycling networks and increasing accessibility to public transport and our ability to move within the City, including walking, disabled access and use of community transport*

We will upgrade local infrastructure throughout our City by focusing on how connected our town centres are. We will achieve this by public domain strategies, town centre reviews and by implementing a revised Section 94 Plan that includes funding of local transport infrastructure. We will also explore and implement new funding opportunities for local transport infrastructure.

We will progressively enhance and integrate the City's facilities for public transport users, pedestrians and cyclists, such as upgrading bus stop shelters. To maintain residential amenity we will recognise and enforce street hierarchies through local area traffic management.

To improve accessibility throughout our City we will provide all pedestrians with safe and usable streets. We will expand our works programme to provide new footpaths and upgrade existing footpaths, including, as a priority, streets without footpaths. Ongoing footpath maintenance will also continue.

For less mobile residents, we will explore innovative and cost effective community transport based on the success and popularity of Council's existing community bus service. To explore the community transport options available to Council, we will conduct forums at which community members, Council representatives, vehicle manufacturers and accessible transport experts will be present.

Management of car parking: *Balancing the convenience of the car with sustainable car use and providing appropriate provisions for public and private parking*

Over the next 20 years, we will manage parking to balance convenience against reduced reliance on the car. To achieve this direction, we will maintain public parking in town centres and manage private parking requirements. We will meet a variety of parking needs, such as increasing use of scooters, parents with prams and less mobile persons. We will investigate ways to moderate car use for 'high trip generating' destinations by introducing parking management measures. To manage all vehicle parking within our City, we will review on and off street parking controls and management across our City.

We aim to contain the growth of private car use and promote options such as walking, cycling and public transport use. We will take a leadership role in supporting and promoting development of innovative programmes, such as car sharing and car pooling schemes in the City, to reduce dependence on the private car.

The following table summarises the directions and some of the keys actions we will undertake over the next 20 years. All of the actions will be commenced early within the plan's timeframe however due to the varying nature of these key actions the completion times will differ.

▶ Being able to move around plays a key role in our quality of life, the choices we make about where we live and how liveable our communities are.

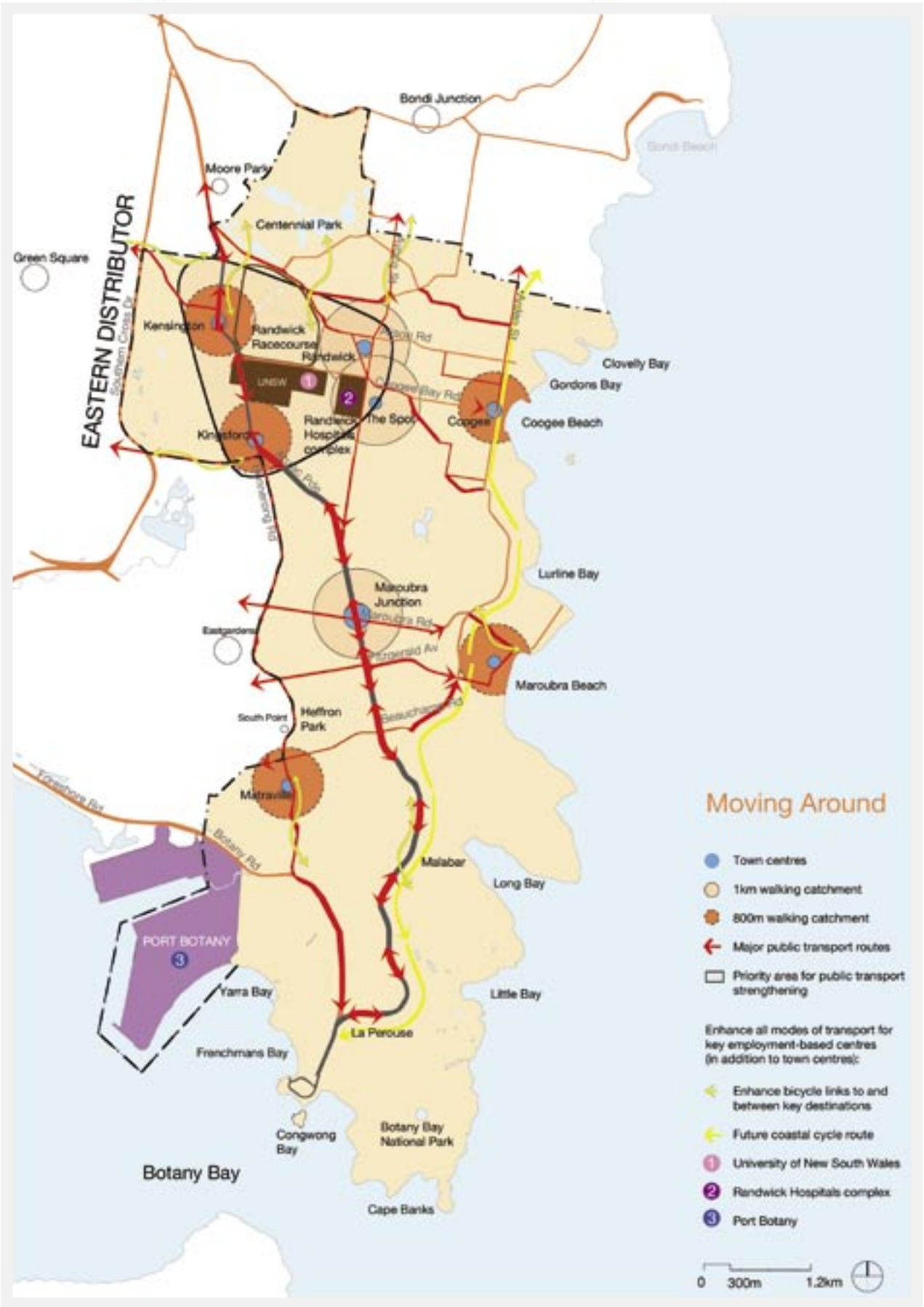
Outcome 9: Integrated and accessible transport

Directions	Key actions
9a. A network of safe and convenient walking paths and cycle ways linking major land uses and recreation opportunities	• Integrated community transport, pedestrian and cycle links between town centres and key locations • Investigate and implement new funding opportunities for local transport infrastructure • Review the Bike Plan to provide links to key destinations and other transport nodes • Local transport infrastructure including footpaths is upgraded and its accessibility is maximised
9b. The community is informed, educated and encouraged to use sustainable transport	• Provide ongoing information and education on sustainable transport opportunities • Improve community transport • Encourage lower private vehicle use through strategies such as car pooling
9c. Advocate and/or plan for integrated local and regional transport improvements, including high capacity transport such as light/ standard rail	• Lobby the State Government in partnership with surrounding Councils for improved public transport, including light/standard rail • Advocate for road and freight rail improvements to Port Botany • Strengthen partnerships with organisations that are major trip generating destinations, including the University and Hospitals, to coordinate planning for transport improvements
9d. Residential amenity is protected by appropriate traffic management	• Establish and manage street hierarchies through strategies such as Local Area Traffic Management Schemes
9e. Parking is managed to balance convenience against reduced car reliance	• Parking schemes are prepared and updated to meet a variety of parking needs • Review on and off street parking controls and management across our City

A key action explained

The following map shows the way our community moves around our City. The map identifies popular destinations, some of the existing transport routes and proposed bicycle and walking links across our City.

Our community wants more sustainable transport choices. Council will advocate for the State government to provide higher capacity, integrated public transport improvements. Ideally within ten years our City will have a new rail based public transport system. The rail will allow ease of connection to buses, and rail access points will link into walking routes. We will aim for a rail system that is quiet, efficient and visually pleasing. A key focus on the rail network will be maximum useability so that private car reliance is reduced.


Bondi Junction
Moore Park
Centennial Park
Green Square
EASTERN DISTRIBUTOR
Kensington
Randwick Racecourse
Randwick
UNSW
Randwick Hospitals complex
The Spot
Kingsford
Clovelly Bay
Gordons Bay
Coogee
Coogee Beach
Lurline Bay
Maroubra Junction
Eastgardens
Maroubra Beach
South Point
Heffron Park
Matraville
Malabar
Long Bay
PORT BOTANY
Yarra Bay
Little Bay
La Perouse
Frenchmans Bay
Congwong Bay
Botany Bay National Park
Botany Bay
Cape Banks
Moving Around
Town centres
1km walking catchment
800m walking catchment
Major public transport routes
Priority area for public transport strengthening
Enhance all modes of transport for key employment-based centres (in addition to town centres):
Enhance bicycle links to and between key destinations
Future coastal cycle route
University of New South Wales
Randwick Hospitals complex
Port Botany
0
300m
1.2km

Looking After Our Environment

'Looking After Our Environment' describes how we manage our natural environment, including our marine and terrestrial biodiversity, atmosphere and greenhouse gas emissions, noise pollution, waste, water, energy and other natural resources.

Outcomes

While Council, in partnership with our community, is aiming to achieve by 2025 all the stated outcomes, the following outcomes are most relevant to 'Looking After Our Environment'.

- **Leadership in sustainability**
- **A healthy environment**

The present day

Our significant natural environmental features include Malabar Headland and Centennial Park, both of which are of heritage significance and contain significant flora and fauna populations and wetlands; 243 hectares of remnant bushland, scattered across Botany Bay National Park, our 103 local parks and five golf courses; the Bronte-Coogee Aquatic Reserve, taking in Clovelly and Gordon's Bay and the Cape Banks Aquatic Reserve at La Perouse; an intertidal Protected Area at Long Bay, Malabar; a Grey Nurse Shark Critical Habitat off Magic Point, Maroubra; and nine beaches located along our 29.3 kilometre coastline.

Our natural environment is important for a range of reasons. These include:

- Conserving and maintaining biodiversity
- Improving environmental and human health
- Leisure and recreation opportunities
- Conserving our natural heritage
- Supporting community interaction
- Educational and research opportunities
- Providing natural resources
- Improving urban amenity
- Supporting our local economy

Our natural environment is under pressure from several factors. Naturally occurring pressures include storm events and species adaptation. Pressures resulting from human activities include, population growth, land use change, growth in recreational activities and visitors, increased expectation and demand for services and infrastructure, increased car dependency and energy and water use, and climate change.

We have to effectively manage these pressures so we can ensure that the natural environment remains healthy in the long term.

If we do not sufficiently address these pressures we risk a number of impacts such as pollution of our beaches and waterways, loss of biodiversity and local air pollution.

Some concerns for the natural environment, such as air quality, are best managed at a state or regional level and it is not always possible for Council to manage the issue alone. Effective sustainability gains will be achieved if we focus on areas where we can influence sustainable behaviour and focus on practical solutions such as improving bushland, managing waste and the conservation of our natural resources.

Please refer to the 'Looking After Our Environment' Background Paper and the 'State of the Environment Report' for further information about this theme.

Key Issues

Leadership in Sustainability: *Becoming a more sustainable City, increasing awareness and participation opportunities in relation to sustainability; enhancing partnerships; and managing risk and change*

A key direction for the next 20 years is to minimise our City's use of non renewable resources and impact on the environment. The way we live, move around and interact with our environment, and the way our environment is managed will be significantly enhanced by promoting sustainable design practices and activities, we will apply the principles of conservation, rehabilitation and protection. In achieving this direction, we are committed to 'sustainability retrofitting' of public property, and to provide appropriate controls and policies for promoting sustainable development on private property.

Greater emphasis will be placed on risk management and on developing our ability to manage change and adapt to the environmental challenges that face our City. In this regard important immediate actions under the City Plan will be to improve planning for climate change with our community and key stakeholders.

This will include reviewing coastal inundation and natural disaster impacts, geotechnical and flood risks and Council's existing OH&S and environmental management systems.

We will seek to create better partnerships with government agencies and other stakeholders that manage and influence our natural environment and open spaces to achieve the best possible results for our community and environment. We will provide appropriate support to encourage sustainability across our City, whereby residents and Council will work together to show case 'best practice' sustainable design and functionality including an emphasis on sustainable landscaping and permaculture. Another important action for providing leadership in sustainability is to continue and expand our 'Sustaining our City' programme.

'Permaculture' ("Permanent agriculture") is sustainable landscape design and maintenance, with an emphasis on a balanced interrelationship between humans, plants and animals, based on the variety, stability, and hardiness of the local natural environment.

Ongoing community involvement is an important aspect of looking after our environment. Community involvement will include participation in sustainability activities and programmes and helping to shape and protect our natural environmental assets so they contribute to our community's lifestyle and our City's character.

Local biodiversity and natural heritage: *Managing our natural heritage and local native species of aquatic and terrestrial flora and fauna, especially threatened species and remnant bushland*

For our natural heritage and biodiversity, we will place emphasis on identifying, protecting, conserving and enhancing our native species of terrestrial and marine flora and fauna, and their habitats. We will work to prevent loss of our remnant bushland areas and to bring wildlife back to our City on both public and private land. We will raise awareness of the area's local biodiversity by conducting awareness programmes and involving community members in conservation programmes. We will also be campaigning for Malabar Headland to be returned to the community.

Waste management: *Reducing waste generation and facilitating the reuse of waste*

For waste management, a key direction will be to create awareness of the 'waste to resource' concept, and to promote the introduction of alterative waste technologies and environmentally sound collection methods. Our aims are that by 2014, we will have reduced the amount of waste we send to landfills by at least 66 per cent and that by 2020, all waste to landfill will be treated, sorted and separated. Community participation and awareness will be important factors in implementing these actions.

Water management: *Managing the local water cycle, encompassing marine, freshwater and ground water systems and our beaches*

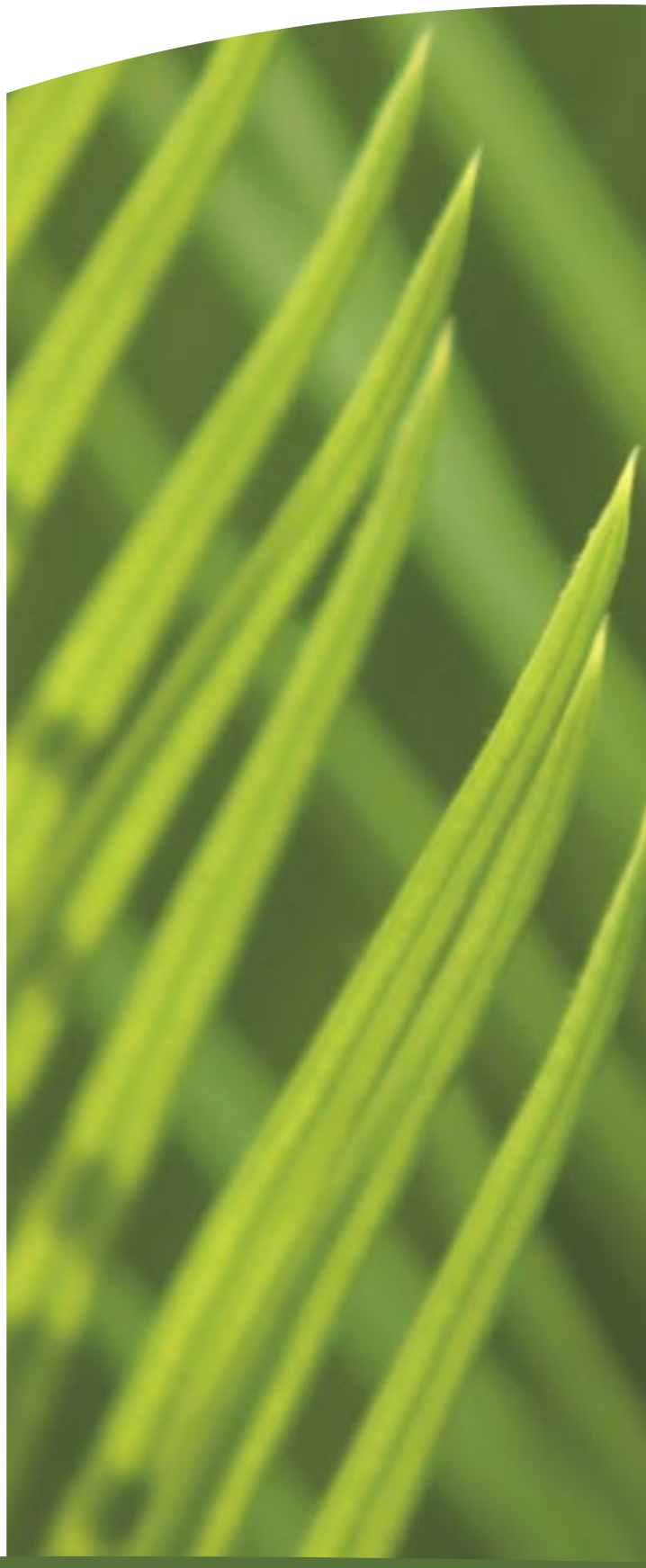
> 'Total water cycle management' refers to the sustainable management of the flow of water between the atmosphere, land, and water. It includes water in both natural and urban environments including storm water, sewage and water supply.

Reducing water wastage throughout our City is a key direction, especially in relation to increasing water reuse both in and on our assets, and in new and retrofitted development. We will make efforts to improve the quality of freshwater and marine water and to improve Council's ability to understand and manage flooding and groundwater. We will implement many of these initiatives through our Sustaining Our City programme, including installation of a range of water treatment devices to keep our waterways and beaches clean and free of waste. In the longer term, we will investigate and develop 'total water cycle management' strategies for our key catchments with a focus on water harvesting and water reuse opportunities, including 'best practice' water sensitive urban design.

Local air quality and greenhouse gas emissions: *Reducing local air pollution and greenhouse gas discharge from Council, our community, businesses and transport*

> 'Greenhouse gas emissions' refers to release of a gas that contributes to the warming of our planet by absorbing infrared radiation.

We recognise that air pollution extends beyond our boundaries. A key action in managing greenhouse gas emissions and air quality will be to actively promote the reduction of local emissions and the reliance on non renewable energy sources.



In achieving these directions, Council will complete the 'Cities for Climate Protection' programme, review Council's vehicle fleet and promote sustainable development including the retrofitting of our own facilities. By 2025, Council buildings will have 'zero net greenhouse gas emissions'. We will achieve this by increasing the energy efficiency of our buildings and incorporating renewable energy amongst other measures. Council will also encourage retrofitting of older buildings in private ownership for improved environmental performance and 'beyond compliance' environmental standards in new development.

The 'Cities for Climate Protection' (CCP) programme involves our City adopting policies and implementing measures to achieve reductions in local greenhouse gas emissions, improvement of air quality, and enhancing our liveability and sustainability. Globally, more than 650 local governments participate in the CCP programme.

The CCP Milestones

Milestone 1:
Establish an inventory and forecast for key sources of greenhouse emissions from Council operations - buildings, vehicle fleet, street lighting, and waste. As well as the Community - residential, commercial, industrial, transport.

Milestone 2:
Set an emissions reduction goal.

Milestone 3:
Develop and adopt a local greenhouse action plan to achieve those reductions.

Milestone 4:
Implementation of the local greenhouse action plan.

Milestone 5:
Monitor and report on greenhouse gas emissions and the implementation of actions and measures.

The following table summarises the directions and some of the keys actions we will undertake over the next 20 years. All of the actions will be commenced early within the plan's timeframe however due to the varying nature of these key actions the completion times will differ.

Outcome 10: A healthy environment

Directions	Key actions
10a. Council is a leader in fostering environmentally sustainable practices	• Expand the 'Sustaining our City' Programme • Provide education, information and opportunities to participate in sustainability and permaculture initiatives • Partnerships with local businesses, key organisations and community groups are expanded to deliver sustainability solutions
10b. Environmental risks and impacts are strategically managed	• Develop and implement policies, programmes and strategies to manage environmental risks and impacts
10c. Land use planning and management enhances and protects biodiversity and natural heritage	• Expand Bush care, pocket park, native haven and bush regeneration programmes in all Council managed bushland and encourage other landholders to participate • Prepare and implement a Biodiversity Strategy • The protection and enhancement of biodiversity is facilitated through partnerships with the community • Create corridors throughout the City, linking and enhancing local native flora and fauna habitats
10d. Sustainable alternative waste technologies and environmentally sound collection systems are identified and implemented. **10e.** Our community is encouraged to implement waste minimisation strategies.	• 66% of the City's waste will be diverted from land fill by 2014 • No untreated waste to be sent to landfill by 2020 • Waste to Resource initiatives are implemented
10f. A total water cycle management approach including water conservation, reuse and water quality improvements is adopted.	• Council to increase water saving initiatives across our buildings and all areas of operation • Quality of freshwater and saltwater is improved • Work with our community and other key stakeholders to reduce potable water demand
10g. Greenhouse gas emissions are reduced **10h.** Local air quality is improved	• Council buildings to have zero net greenhouse gas emissions by 2025 • Work with our community and local businesses to reduce air pollution and greenhouse gas emissions

A key action explained

The following map shows some of the key environmental features of our City. The features include remnant bushland, the coastal walkway and open space. The map also details the natural topography of our City.

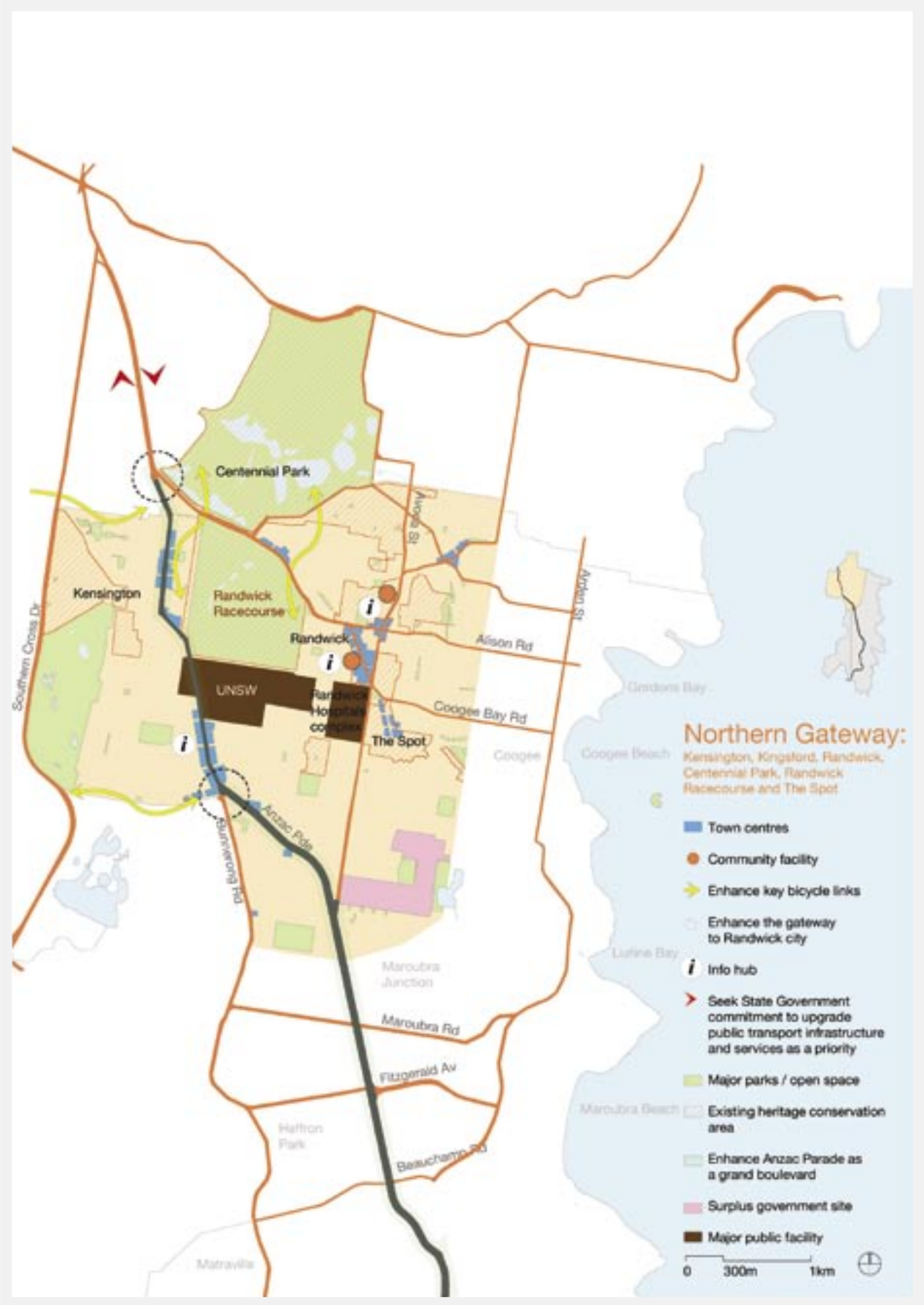
Our City will aim to be a leader in sustainability, showcasing 'best practice' projects. We will achieve leadership by providing information on and opportunities for our community to participate in sustainability projects. In this key action, our remnant bushland will be protected and connected by native wildlife corridors. We will expand bush care, pocket parks and bush regeneration programmes in all Council managed bushland. We will encourage landholders to create environmental sanctuaries with a focus on pleasurable spaces for recreation, drawing on natural resources in a sustainable way and encouraging a wide range of indigenous plants and wildlife.

Looking After Our Environment
Key areas containing remnant bushland
Public open space
Beach
Contours
Grey Nurse Shark critical habitat
Aquatic reserve
Intertidal protected area
Coastal walkway
New recycling centre
0
300m
1.2km
Botany Bay
Centennial Park
Kensington
Randwick
UNSW
Kingsford
Randwick Hospitals complex
The Spot
Coogee
Coogee Beach
Clovelly Bay
Gordons Bay
Wedding Cake Island
Lurline Bay
Maroubra Junction
Maroubra Beach
Heffron Park
Matraville
Malabar
Long Bay
Little Bay
La Perouse
Yarra Bay
Frenchmans Bay
Congwong Bay
Cape Banks
Botany Bay National Park
Bondi Beach
Southern Cross Dr
Alison Rd
Coogee Bay Rd
Anzac Pde
Maroubra Rd
Fitzgerald Av
Beauchamp Rd
Yanderra Rd
Botany Rd

Randwick City has a diverse community made up of many nationalities and a significant Aboriginal population. We have outstanding natural features with a spectacular coastline, and we are one of the oldest local government areas in Australia.

Our City
A closer look

In this section, we take a closer look at our City, including the key natural, historical, built and cultural features of each of these areas. We also identify the key priorities for each part of our City.

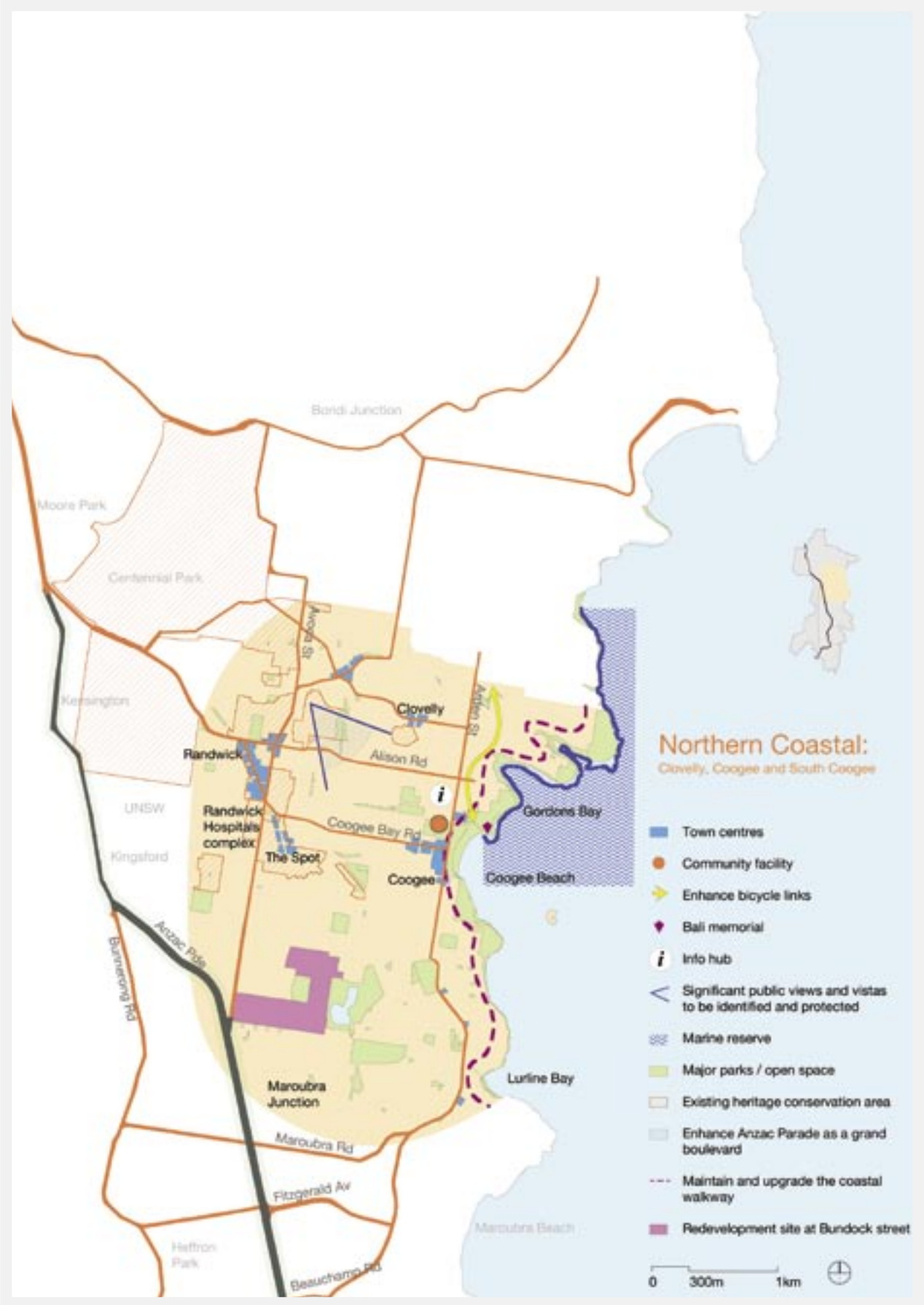

Centennial Park
Kensington
Randwick Racecourse
Randwick
UNSW
The Spot
Alison Rd
Coogee Bay Rd
Anzac Pde
Maroubra Rd
Fitzgerald Av
Bellevue St
Arden St
Southern Cross Dr
Northern Gateway:
Kensington, Kingsford, Randwick, Centennial Park, Randwick Racecourse and The Spot
Town centres
Community facility
Enhance key bicycle links
Enhance the gateway to Randwick city
Info hub
Seek State Government commitment to upgrade public transport infrastructure and services as a priority
Major parks / open space
Existing heritage conservation area
Enhance Anzac Parade as a grand boulevard
Surplus government site
Major public facility
0
300m
1km

Key features

- Randwick City's main gateway from the north
- The oldest areas of our City
- As part of the former Lachlan Swamps, the area is generally low lying and flat, with the Kensington ridge a key landmark, and rises towards the east to a plateau at the Randwick and The Spot town centres
- A busy part of our City, with a concentration of major trip generating destinations, including Centennial Park and Randwick Racecourse, the National Institute of Dramatic Arts (NIDA), Randwick TAFE, the University of New South Wales and the Randwick Hospitals Complex
- The town centres along Anzac Parade, Kensington and Kingsford provide for mixed use development, and infill development is expected to continue
- Randwick town centre has an art deco character, as does The Spot, which is continuing to reinforce its character and identity as a dining/entertainment destination
- Anzac Parade dissects the area and while its dominance as a thoroughfare will remain, better integration with land uses will enhance the area's amenity
- Housing west of Anzac Parade is mainly low density, and should remain so, however there are opportunities for increased densities east of Anzac Parade in and around the University and Hospital precinct
- This area has high numbers of young people, including many students, in and around the town centres and University

Key priorities

- Advocate for public transport infrastructure upgrade (eg light/standard rail)
- Review the UNSW/Hospital precinct to recognise and support its growth and service role for the community and associated housing opportunities in the vicinity
- Develop the long term vision for Anzac Parade as a grand boulevard


Northern Coastal:
Clovelly, Coogee and South Coogee
Bondi Junction
Moore Park
Centennial Park
Kensington
UNSW
Kingsford
Randwick
Randwick Hospitals complex
The Spot
Clovelly
Alison Rd
Coogee Bay Rd
Coogee
Gordons Bay
Coogee Beach
Arden St
Anzac Pde
Barracluna Rd
Maroubra Junction
Maroubra Rd
Fitzgerald Av
Heffron Park
Beauchamp Rd
Lurline Bay
Maroubra Beach
Town centres
Community facility
Enhance bicycle links
Bali memorial
Info hub
Significant public views and vistas to be identified and protected
Marine reserve
Major parks / open space
Existing heritage conservation area
Enhance Anzac Parade as a grand boulevard
Maintain and upgrade the coastal walkway
Redevelopment site at Bundock street
0
300m
1km

Key features

- A coastal basin, with steep slopes leading to the coastal strip of beaches and headlands
- A 'beach resort' history, with large hotels reflecting a bygone era of seaside holidays of Sydneysiders. Today it is still a popular destination for Sydney and overseas visitors alike
- Key growth periods were during the 1920s and 1940s, with many art deco flats; and the 1960s and 1970s with 'red brick walk up flats'
- The coastal foreshore has an almost continuous coastal walkway, and calm beaches in small bays
- Outdoor dining is popular in the small centres, Coogee in particular
- Coogee Beach is a public transport interchange point and advocacy for its continued improvement will help manage the growing popularity of the area, and help moderate the demand for parking
- The area is predominantly residential, with a mix of densities and styles. While pressures for further development will continue, future infill development will be predominantly contained at the current heights and scale already in this locality
- Work with the Department of Housing to better integrate public housing with surrounds
- Community facility and Randwick Environmental Park at Bundock St redevelopment

Key priorities

- Manage the pressures of increasing visitors
- Identify and protect key public views and vistas
- Limit the scale of development along the coast by retaining current controls

Bondi Junction
Centennial Park
Kensington
Randwick
Randwick Hospitals complex
The Spot
Coogee
Gordons Bay
Coogee Beach
Anzac Pde
Bunnerong Rd
Maroubra Junction
Maroubra Rd
Eastgardens
Fitzgerald Av
Heffron Park
Beauchamp Rd
Matraville
Malabar
Long Bay
Little Bay
Lurline Bay
Maroubra Beach
Central:
Maroubra Junction and Beach
Town centres
Community facility
Enhance bicycle links along the coastal streets
Significant public views and vistas to be identified and protected
Info hub
Major parks / open space
Upgrade Heffron Park to reflect its supporting significance and enhance passive recreation opportunities
Existing heritage conservation area
Enhance Anzac Parade as a grand boulevard
Department of Housing to integrate better with surrounding areas
Maintain and upgrade the coastal walkway
0
300m
1km

Key features

- Maroubra Junction is our City's major town centre, containing a range of convenience shopping, take-away, dining facilities, and providing a hub for community facilities including Council's main library, Bowen Library, now our largest multi purpose community centre
- Maroubra Junction faces strong competition from nearby Eastgardens and Southpoint shopping centres
- The area is generally low lying and flat, with west facing slopes towards the coastal basin and strip, and poor soils present challenges for vegetation
- Maroubra Beach is the main surf beach in this area and its recent upgrades, skate park and children's playground have enhanced its regional popularity. Malabar Headland dominates the coastline and Council is continuing to advocate for its retention as an open headland
- The area has a mix of residential dwelling and densities, primarily built from the 1950s onwards. Large public housing estates need to be better integrated and upgraded, and Council and the Department of Housing have recently developed a protocol to do so
- Like Coogee, Maroubra Beach is a bus interchange point, and ways of encouraging more public transport, cycling and walking as alternatives to use of the car need to be explored and implemented
- Maroubra Junction has substantial infill development potential. The transition areas around the town centre may be considered for higher density development in future, but only with clear State Government commitment to significant public transport improvements and infrastructure

Key priorities

- Develop the long term vision for Anzac Parade as a grand boulevard
- Upgrade Heffron Park to enhance its recreational opportunities
- Work with the Department of Housing on upgrades/improvements to its land holdings
- Scale of development along the coast to retain views and vistas

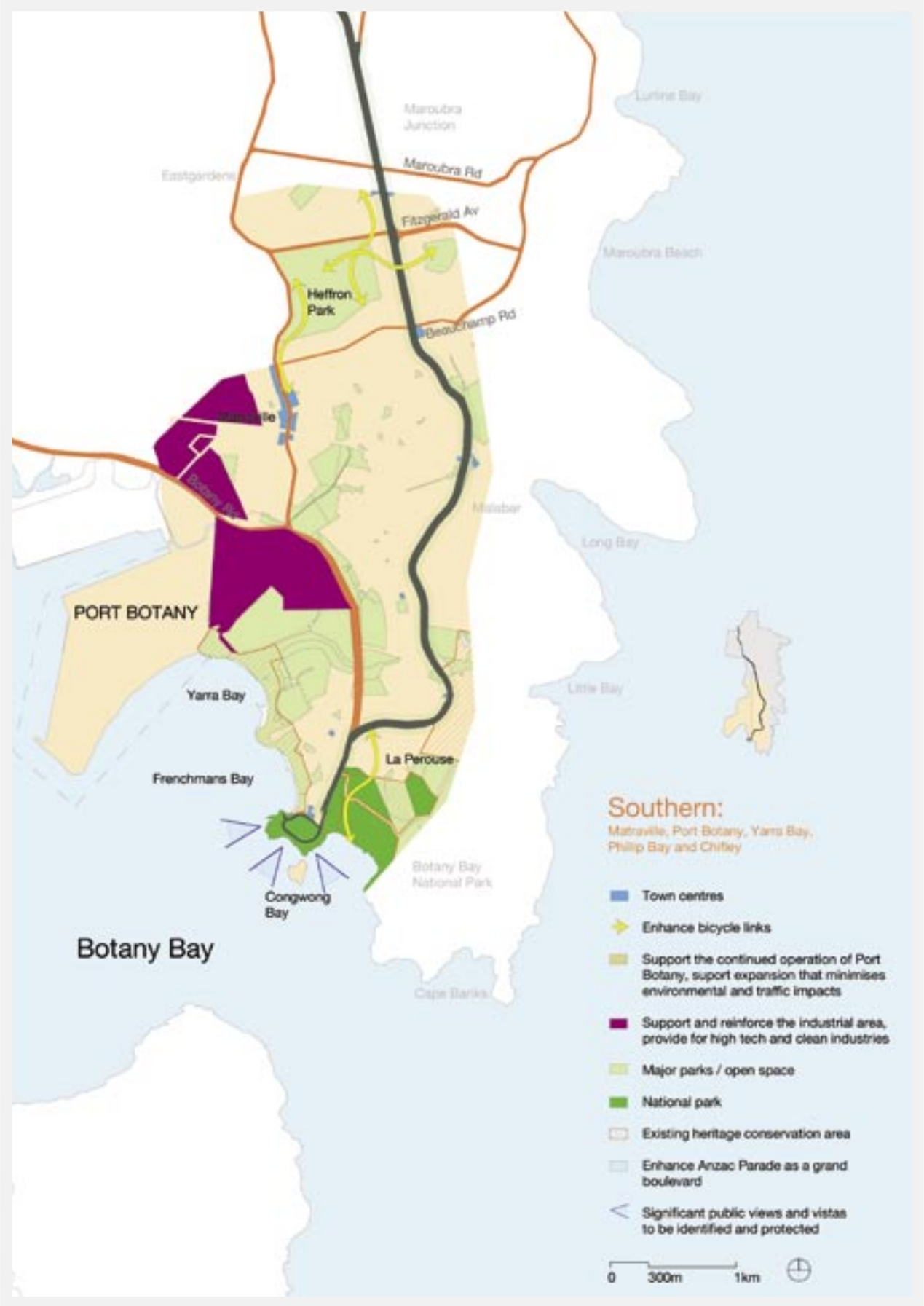
Maroubra Junction
Maroubra Beach
Heffron Park
Matraville
Malabar
Long Bay
Yarra Bay
Little Bay
La Perouse
Frenchmans Bay
Botany Bay National Park
Congwong Bay
Botany Bay
Cape Banks
Southern Coastal:
Malabar, Little Bay and La Perouse
Town centres
Community facility
Info hub
Major parks / open space
National park
Existing heritage conservation area
Enhance Anzac Parade as a grand boulevard
Significant public views and vistas to be identified and protected
Long Bay correctional centre
Eastern Beaches coastal walkway
0
300m
1km

Key features

- Coastal slopes, headlands and small pocket beaches
- Anzac Parade terminates at historic La Perouse
- Key Aboriginal significance and continues today to be home to local Aboriginal communities
- The area has a significant area of National Park along the coast and northern entry to Botany Bay
- Golf courses dominate the foreshore and while it will be challenging, extension of the Coastal Walkway will be sought through this area
- Long Bay Correctional Complex is an ongoing significant land use
- The area is predominantly residential, with a mix of houses and apartments primarily from the 1950s and 1960s eras, and public housing estates
- The Malabar town centre will be enhanced by an upgrade of the local library/hall
- The redevelopment of the Prince Henry Hospital site will provide enhanced community facilities, including a multi purpose centre that will provide cultural facilities and an info hub for our City. A small neighbourhood centre will help encourage the integration of new and existing community members
- As the most distant part of our City from the Sydney CBD, no higher densities will be sought in the residential areas and the existing mix will remain. Redevelopment of larger sites (such as public housing) will provide a mix of densities and housing choice

Key priorities

- Enhance the Coastal Walkway
- Community facility planning and construction
- Upgrade Malabar Community facility
- Seek the return of Malabar Headland for the community
- Seek a community facility with a focus on youth


Maroubra Junction
Maroubra Rd
Fitzgerald Av
Heffron Park
Beauchamp Rd
Maroubra Beach
Long Bay
Little Bay
PORT BOTANY
Yarra Bay
Frenchmans Bay
La Perouse
Congwong Bay
Botany Bay
Botany Bay National Park
Cape Banks
Southern:
Matraville, Port Botany, Yarra Bay, Philip Bay and Chifley
Town centres
Enhance bicycle links
Support the continued operation of Port Botany, suport expansion that minimises environmental and traffic impacts
Support and reinforce the industrial area, provide for high tech and clean industries
Major parks / open space
National park
Existing heritage conservation area
Enhance Anzac Parade as a grand boulevard
Significant public views and vistas to be identified and protected
0
300m
1km

Key features

- A low lying area with gently rolling hills and views to both the Sydney CBD and Botany Bay in some locations
- Strong links to Randwick City's major sporting and recreation park, Heffron Park
- Matraville is a small town centre with a strong community link. The recent planning review is focused on enhancing its long term viability as a local 'urban village' for convenience shopping, and potentially a niche attractor, for example, for outdoor dining
- The area predominantly accommodates families and older people. There are strong links to the port and local employment. The industrial area will be supported, recognising its role as an employment area and its contribution to local economic diversity
- The Port dominates the bay's foreshore and current expansion plans have been approved by the State Government. Council will work to ensure the impacts on Randwick City residents are minimised
- This area has a mix of housing including public housing and many single dwelling houses. Apart from the infill opportunities in the town centre, the lower density character of the area will generally be retained
- New community facilities will be investigated for Matraville at the town centre and Heffron Park

Key priorities

- Advocate for the Port's expansion that minimises impacts on residents
- Focus on implementing the Matraville town centre enhancement
- Plan for Heffron Park's long term future, with quality facilities staged for early delivery

The Randwick City Plan package

***The Randwick City Plan* includes:**

The Randwick City Plan (this document)
Background Paper 1: A Sense of Community
Background Paper 2: Places for People
Background Paper 3: A Prospering City
Background Paper 4: Moving Around
Background Paper 5: Looking After Our Environment
The Randwick State of the Environment Report: 2004
Randwick City Demographic Profile

Further information:

Should you have any questions regarding *The Randwick City Plan* or the Background Papers,

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